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Organization of the Ontario Government

Management Board
Secretariat 1981

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ORGANIZATION OF THE ONTARIO GOVERNMENT

FEBRUARY 1, 1981

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I. THE GENERAL ENVIRONMENT OF THE ONTARIO GOVERNMENT

ONTARIO

- IS A COMPLEX MULTILINGUAL, MULTI-CULTURAL SOCIETY
- HAS A POPULATION OF 8.6 MILLION PEOPLE (JUNE 1980) CONSTITUTING 38% OF THE TOTAL POPULATION OF CANADA (23.9 MILLION). ITS LABOUR FORCE OF 4.3 MILLION REPRESENTS 38% OF THE TOTAL LABOUR FORCE OF CANADA IN 1980 (11.4 MILLION)
- HAD A GROSS PROVINCIAL PRODUCT OF 101 BILLION IN 1979 AND 111.5 BILLION IN 1980
- COVERS A LAND AREA OF 354,223 SQUARE MILES
- HAS 838 MUNICIPALITIES WHOSE ECONOMIC BASES VARY FROM TOURISM TO MANUFACTURING TO RESOURCE EXTRACTION

THE ONTARIO GOVERNMENT

- HAS 23 MINISTRIES, 5 CABINET COMMITTEES HEADED BY MINISTERS, 276 AGENCIES OR GROUPS OF AGENCIES, 67,600 PERMANENT CIVIL SERVANTS (DEC. 31/80) OF WHICH 584 ARE EXECUTIVES IN MINISTRIES (DEC. 31/80).

CIVIL SERVICE STRENGTHS	DEC. 1976	-	68,000
	DEC. 1977	-	68,000
	DEC. 1978	-	68,600
	DEC. 1979	-	68,100
	DEC. 1980	-	67,600

- HAS A PROVINCIAL EXPENDITURE BUDGET FOR 1980-81 OF \$17.1 BILLION

PAST EXPENDITURES	1976/77	-	\$12.5	} ACTUALS
(\$ BILLIONS)	1977/78	-	\$13.5	
	1978/79	-	\$14.4	
	1979/80	-	\$15.8	
	1980/81	-	\$17.1	
				(INTERIM)

II. THE OFFICE OF THE LIEUTENANT GOVERNOR AND THE 3 MAJOR COMPONENTS OF THE ONTARIO GOVERNMENT

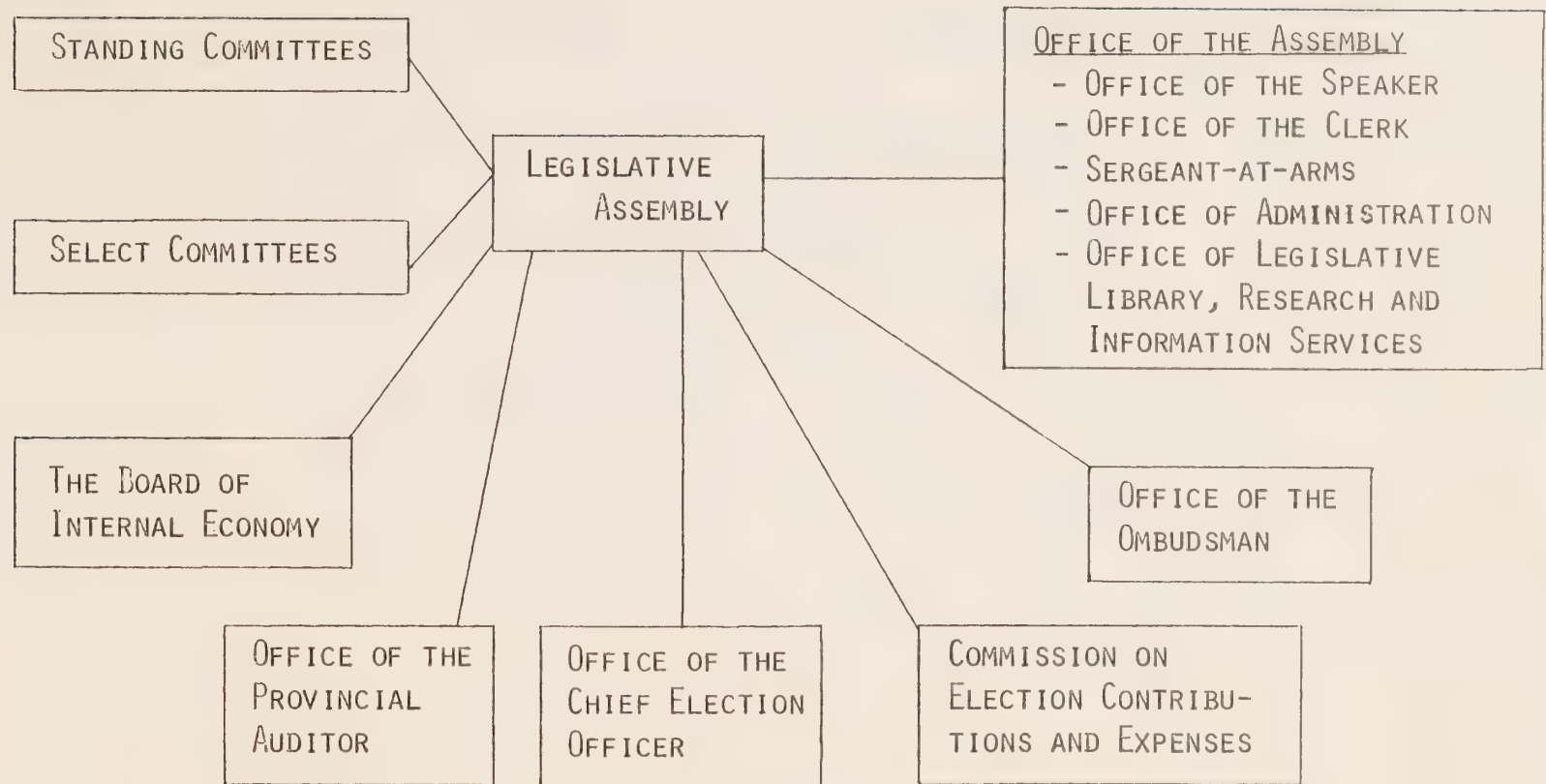
OFFICE OF THE LIEUTENANT GOVERNOR

- QUEEN'S PROVINCIAL REPRESENTATIVE
- RESPONSIBLE FOR ENSURING THE SELECTION OF THE PREMIER AND THE FORMATION OF A GOVERNMENT
- GIVES ROYAL ASSENT TO LEGISLATION
- OPENS EACH SESSION OF THE PROVINCIAL LEGISLATURE WITH SPEECH FROM THE THRONE
- PERFORMS VARIOUS CEREMONIAL FUNCTIONS

3 MAJOR COMPONENTS OF THE ONTARIO GOVERNMENT

- LEGISLATURE
- JUDICIARY
- EXECUTIVE

III. THE ONTARIO LEGISLATURE



III. THE ONTARIO LEGISLATURE

COMPOSITION:

THE LEGISLATIVE ASSEMBLY

COMMISSION ON ELECTION CONTRIBUTIONS AND EXPENSES

OFFICE OF THE CHIEF ELECTION OFFICER

STANDING AND SELECT COMMITTEES OF THE LEGISLATURE

THE OFFICE OF THE ASSEMBLY INCLUDING:

- OFFICE OF THE SPEAKER
- OFFICE OF THE CLERK
- SERGEANT-AT-ARMS
- OFFICE OF ADMINISTRATION
- OFFICE OF LEGISLATIVE LIBRARY, RESEARCH AND INFORMATION SERVICES

THE OFFICE OF THE OMBUDSMAN

THE OFFICE OF THE PROVINCIAL AUDITOR

THE BOARD OF INTERNAL ECONOMY

THE LEGISLATIVE ASSEMBLY

- ELECTED REPRESENTATIVES OF THE PEOPLE OF ONTARIO WHO COMPRISE GOVERNING PARTY AND TWO OPPOSITION PARTIES
- ENACTS, AMENDS AND REPEALS LEGISLATION
- PRINCIPAL GOVERNMENT INSTRUMENT OF RESPONSIVENESS AND ACCOUNTABILITY TO THE PUBLIC
- 3 FUNCTIONS: LEGISLATIVE, FINANCIAL, CRITICAL

COMMISSION ON ELECTION CONTRIBUTIONS AND EXPENSES

- RESPONSIBLE FOR ADMINISTRATION OF ELECTION FINANCES REFORM ACT OF 1975
- ACT REQUIRES REGISTRATION OF ALL POLITICAL PARTIES, CONSTITUENCY ASSOCIATIONS AND CANDIDATES BEFORE RECEIVING CONTRIBUTIONS, AND ANNUAL AND CAMPAIGN PERIOD FINANCIAL STATEMENTS FROM THEM
- LIMITS CONTRIBUTIONS YEARLY OR IN CAMPAIGN PERIOD, COMMERCIAL ADVERTISING (TIME, COST)
- REPORTS ANNUALLY TO SPEAKER
- MAKES RECOMMENDATIONS ON INDEMNITIES AND ALLOWANCES OF MEMBERS OF ASSEMBLY

OFFICE OF THE CHIEF ELECTION OFFICER

- RESPONSIBLE FOR ALL ASPECTS OF PROVINCIAL ELECTIONS AND BY-ELECTIONS IN ONTARIO
- TRAINS AND SUPERVISES RETURNING OFFICERS
- RECORDS AND PUBLISHES ELECTION RESULTS

STANDING AND SELECT COMMITTEES

- COMMITTEES INVOLVED IN REVIEWING LEGISLATION, SCRUTINIZING ESTIMATES, UNDERTAKING SPECIAL STUDIES OR INVESTIGATIONS
- SELECT COMMITTEES USED MOST OFTEN FOR INVESTIGATIONS (E.G. ONTARIO HYDRO)
- 8 - 18 MEMBERS
- SELECT COMMITTEE MEMBERS RECEIVE PER DIEM ALLOWANCES

STANDING COMMITTEES

- 1) PROCEDURAL AFFAIRS COMMITTEE *
 - 2) STATUTORY INSTRUMENTS COMMITTEE
 - 3) SOCIAL DEVELOPMENT COMMITTEE
 - 4) RESOURCES DEVELOPMENT COMMITTEE
 - 5) ADMINISTRATION OF JUSTICE COMMITTEE *
 - 6) GENERAL GOVERNMENT COMMITTEE
 - 7) PUBLIC ACCOUNTS COMMITTEE
 - 8) MEMBERS SERVICES COMMITTEE
- (*THESE TWO STANDING COMMITTEES COMBINED FORM THE STANDING COMMITTEE ON PRIVATE BILLS)

SELECT COMMITTEES

- 1) SELECT COMMITTEE ON COMPANY LAW (INSURANCE INDUSTRY)
- 2) SELECT COMMITTEE ON THE OMBUDSMAN
- 3) SELECT COMMITTEE ON ONTARIO HYDRO (EVALUATION OF FUTURE DEMAND FOR ENERGY AND NEED FOR ENERGY CONSERVATION; EVALUATION OF MEANS FOR MEETING ENERGY DEMANDS; HYDRO - GOVERNMENT RELATIONSHIP)
- 4) SELECT COMMITTEE ON PLANT SHUTDOWN AND EMPLOYEE ADJUSTMENT
- 5) SELECT COMMITTEE ON CONSTITUTIONAL REFORM

OFFICE OF THE ASSEMBLY

OFFICE OF THE SPEAKER

- ADJUDICATES AND ENFORCES THE RULES OF PARLIAMENTARY PROCEDURES
- INTERPRETATION BASED ON PRECEDENTS AND IS PROCEDURAL ONLY (E.G. HAS NO RIGHT TO RULE ON THE ADMISSIBILITY OF LEGISLATION OTHER THAN ON PROCEDURAL GROUNDS)
- USUALLY FILLED BY A MEMBER OF THE GOVERNING PARTY, HOWEVER, THE INCUMBENT MR. STOKES IS AN N.D.P. MEMBER
- RESPONSIBLE FOR OFFICES OF THE CLERK, ADMINISTRATION, LEGISLATIVE LIBRARY, RESEARCH AND INFORMATION SERVICES, HANSARD REPORTING SERVICE, PARLIAMENTARY AND PUBLIC RELATIONS OFFICE

OFFICE OF THE CLERK

- MAINTAINS BILLS REGISTER, ORDER PAPER AND VOTES AND PROCEEDINGS
- RESPONSIBLE FOR SAFE KEEPING OF ALL RECORDS OF THE LEGISLATURE AND ITS COMMITTEES
- RESPONSIBLE FOR PROVIDING PROCEDURAL ADVICE TO THE SPEAKER AND MPPS

SERGEANT-AT-ARMS

- RESPONSIBLE FOR SECURITY WITHIN THE LEGISLATIVE CHAMBER

OFFICE OF ADMINISTRATION

- SECRETARY TO THE BOARD OF INTERNAL ECONOMY AND ADVISOR TO THE SPEAKER
- RESPONSIBLE FOR THE OVERALL ADMINISTRATIVE OPERATION OF THE OFFICE OF THE ASSEMBLY, INCLUDING THE PREPARATION AND PRESENTATION OF ESTIMATES
- OPERATES TOURS OF GOVERNMENT BUILDINGS, STAFFS RECEPTION DESKS, FOOD AND BEVERAGE SERVICES
- RESPONSIBLE FOR THE PRODUCTION OF HANSARD
- ADMINISTRATIVELY SEPARATE FROM CIVIL SERVICE
- OVERSEES THE PROVISION OF ALL INDEMNITIES, ALLOWANCES, AND SERVICES TO MPPS AND APPROPRIATIONS TO THE THREE PARTY CAUCUSES

OFFICE OF THE LEGISLATIVE LIBRARY, RESEARCH AND INFORMATION SERVICES

- OPERATES LIBRARY AND RESEARCH SERVICES, PRESS CLIPPING SERVICE, CHECKLIST AND CATALOGUE SERVICE FOR MPPS AND OFFICERS OF THE LEGISLATURE

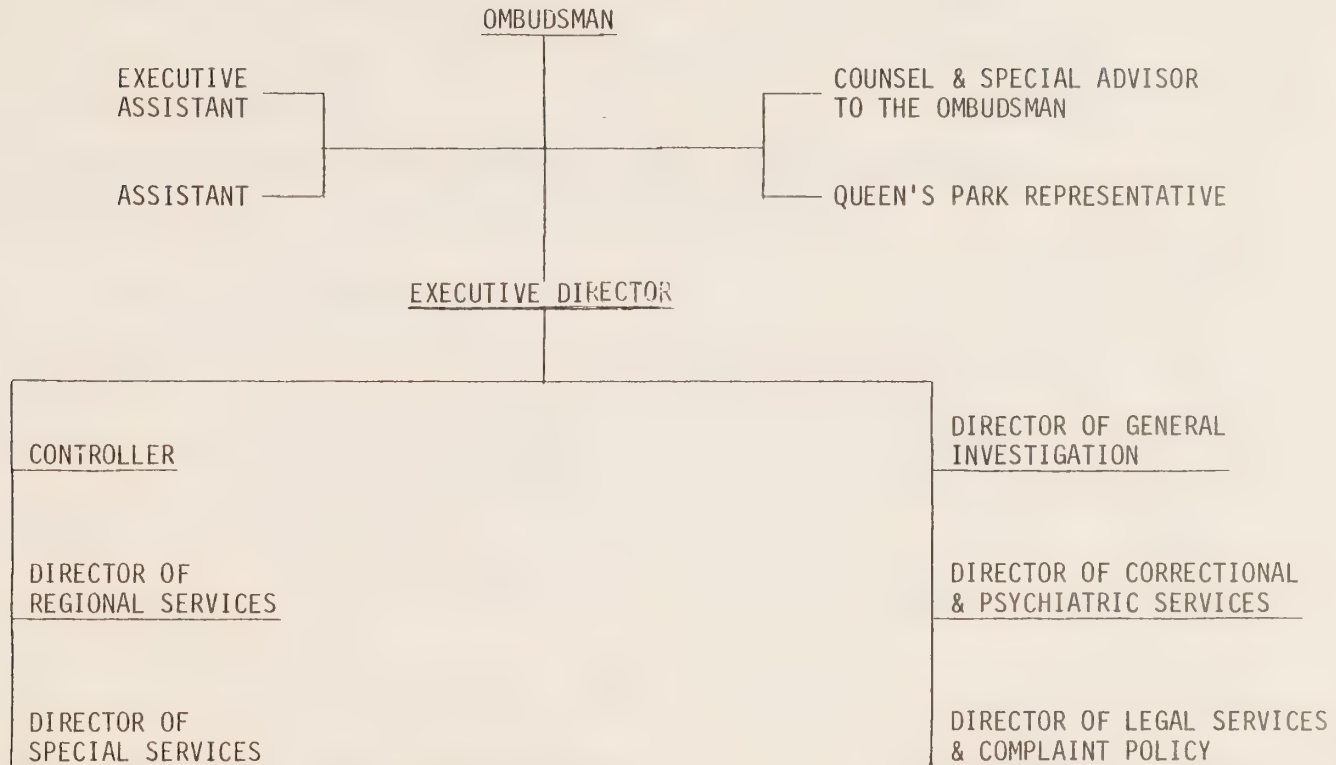
OFFICE OF THE OMBUDSMAN

- SECTION 15 OF THE OMBUDSMAN ACT, 1975 STATES THAT THE FUNCTION OF THE OMBUDSMAN IS:

"TO INVESTIGATE ANY DECISION OR RECOMMENDATION MADE OR ANY ACT DONE OR OMITTED IN THE COURSE OF THE ADMINISTRATION OF A GOVERNMENTAL ORGANIZATION AND AFFECTING ANY PERSON OR BODY OF PERSONS IN HIS OR ITS PERSONAL CAPACITY".

- DOES NOT APPLY TO PUBLIC HOSPITALS, SCHOOL BOARDS, MUNICIPALITIES, UNIVERSITIES, ETC.
- DOES NOT APPLY TO THE JUDICIARY OR TO THE DELIBERATIONS AND PROCEEDINGS OF THE EXECUTIVE COUNCIL OR ANY OF ITS COMMITTEES.
- TOTAL APPROVED BUDGET FOR 1980/81 OF \$4,833,000
- TOTAL APPROVED STAFF FOR 1980/81 OF 122
- THE OFFICE OF THE OMBUDSMAN IS DIVIDED INTO SIX AREAS - EACH HEADED BY A DIRECTOR WHO IS RESPONSIBLE THROUGH AN EXECUTIVE DIRECTOR TO THE OMBUDSMAN.

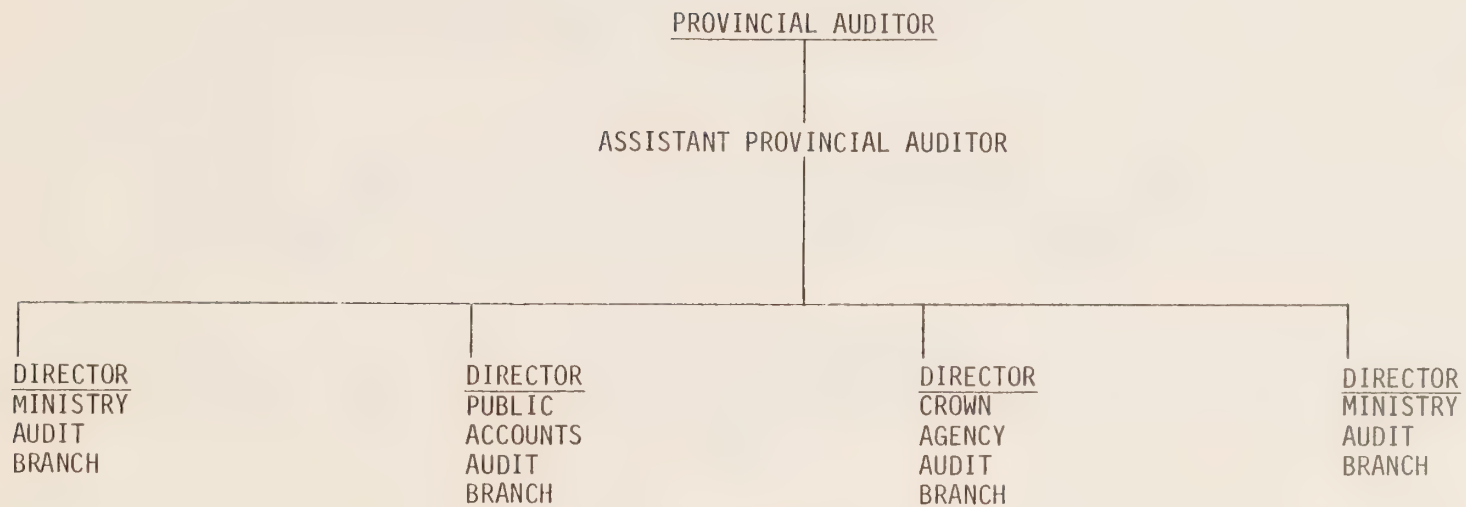
OFFICE OF THE OMBUDSMAN



OFFICE OF THE PROVINCIAL AUDITOR

- UNDER THE OLD AUDIT ACT IT EXAMINED THE PROVINCE'S ACCOUNTS IN ORDER:
 - (A) "TO RECEIVE AN EFFECTIVE CHECK ON THE ASSESSMENT, COLLECTION AND ALLOCATION OF REVENUE
 - (B) TO ENSURE THAT EXPENDITURES HAVE BEEN MADE IN ACCORDANCE WITH LEGISLATIVE AUTHORITY" (SECTION 19 OF AUDIT ACT)
- BASICALLY A FINANCIAL AND COMPLIANCE AUDIT
- TOTAL STAFF OF APPROXIMATELY 80, INCLUDING 35 PROFESSIONAL ACCOUNTANTS
- NEW AUDIT ACT, IN EFFECT SINCE APRIL 1978, STRENGTHENS THIS OFFICE BY:
 - (A) INCREASING THE SCOPE TO INCLUDE THE REVIEW OF THE EFFICIENCY OF GOVERNMENT OPERATIONS
 - (B) INCREASING THE SCOPE TO INCLUDE THE REVIEW OF THE SYSTEMS TO ASSESS EFFECTIVENESS
 - (C) ALLOWING INSPECTION AUDITS OF RECIPIENTS OF GRANTS
 - (D) HAVING STAFF AND FINANCIAL REQUIREMENTS APPROVED BY THE BOARD OF INTERNAL ECONOMY
 - (E) BROADENING AUDIT POWERS TO INCLUDE CROWN CONTROL CORPORATIONS

OFFICE OF THE PROVINCIAL AUDITOR



THE BOARD OF INTERNAL ECONOMY

COMPOSITION:

CHAIRMAN, SPEAKER OF THE HOUSE
3 CABINET MINISTERS
1 GOVERNMENT CAUCUS MEMBER
1 MEMBER OF OFFICIAL OPPOSITION
1 MEMBER OF THIRD PARTY

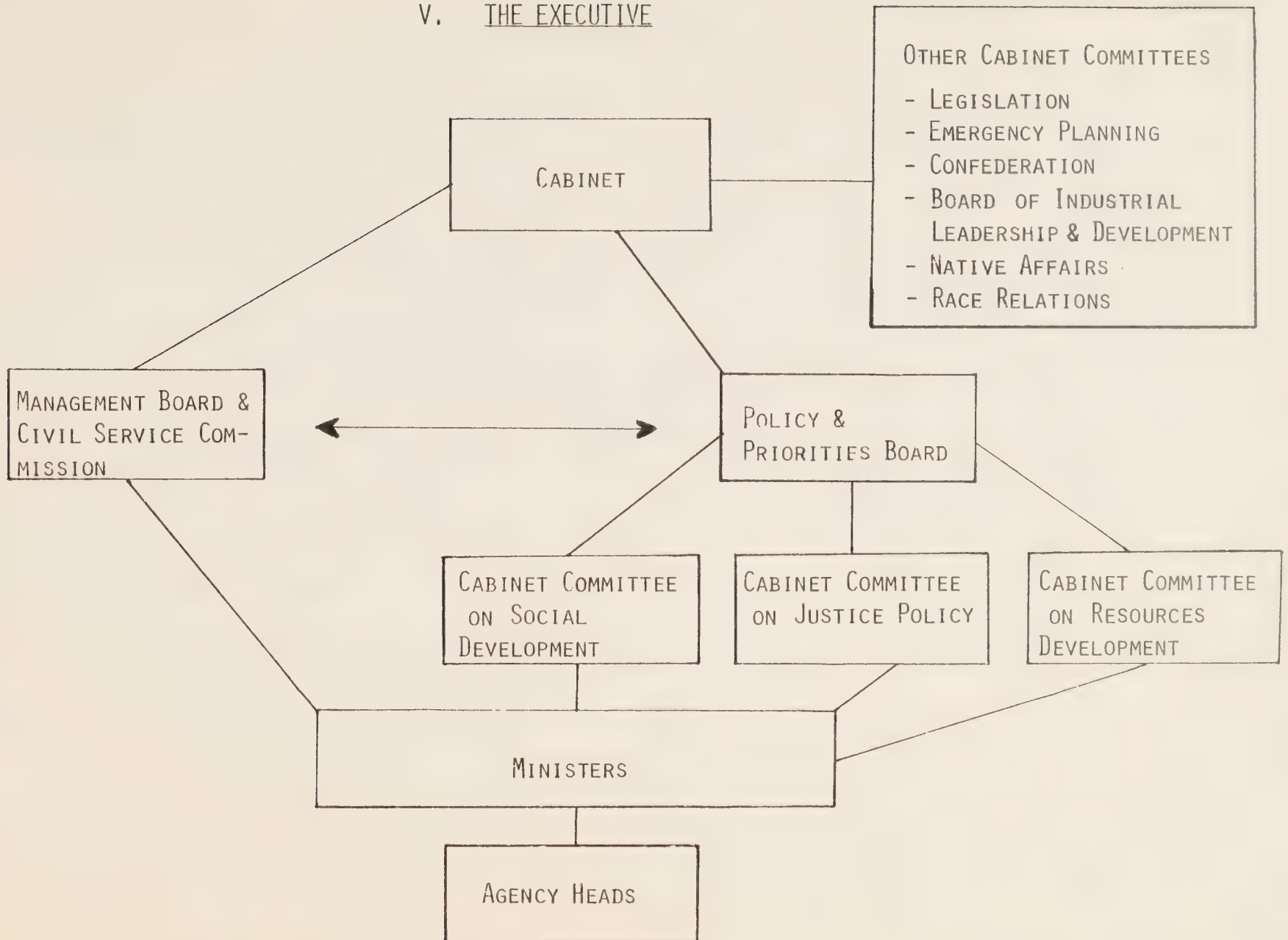
RESPONSIBILITIES:

- REVIEWS ESTIMATES, ANALYSES REVENUES, EXPENDITURES ETC., RELATED TO THE OFFICE OF THE ASSEMBLY, OMBUDSMAN, PROVINCIAL AUDITOR, COMMISSION ON ELECTION CONTRIBUTIONS AND EXPENSES AND THE OFFICE OF THE CHIEF ELECTION OFFICER
- APPROVES THE ORGANIZATION AND STAFF ESTABLISHMENT FOR THE OFFICE OF THE ASSEMBLY, OMBUDSMAN, PROVINCIAL AUDITOR, COMMISSION ON ELECTION CONTRIBUTIONS AND EXPENSES, AND THE OFFICE OF THE CHIEF ELECTION OFFICER
- ADVISES ON ALL MATTERS RELATED TO THE MANAGEMENT, ADMINISTRATION, ACCOUNTING, COLLECTION AND DISBURSEMENT OF MONEYS ASSOCIATED WITH THE LEGISLATIVE ASSEMBLY FUND
- RESPONSIBLE FOR THE SUPERVISION OF THE FINANCIAL MANAGEMENT OF THE ONTARIO LEGISLATURE ESTABLISHED UNDER THE LEGISLATIVE ASSEMBLY ACT.

IV. THE JUDICIARY

- ADMINISTRATION OF JUSTICE THROUGH THE ADJUDICATION OF CIVIL AND CRIMINAL DISPUTES
- PROVINCIAL COURT JUDGES APPOINTED BY LIEUTENANT-GOVERNOR-IN-COUNCIL, COUNTY, DISTRICT COURT AND SUPREME COURT OF ONTARIO JUDGES ARE APPOINTED FEDERALLY BY GOVERNOR-IN-COUNCIL EVEN THOUGH THE COURTS ARE CONSTITUTED BY PROVINCIAL STATUTE
- SYSTEM OF JUSTICE HAS EVOLVED AS AN EXTENSION OF THE BRITISH MODEL
- COURTS ADMINISTRATION IS THE RESPONSIBILITY OF THE MINISTRY OF THE ATTORNEY GENERAL
- SYSTEM OF COURTS IS COMPLEX WITH OVER-LAPPING JURISDICTIONS
EG. JURISDICTION OVER FAMILY MATTERS COULD INVOLVE
 - A) SUPREME COURT OF ONTARIO
 - B) COUNTY AND DISTRICT COURTS
 - C) SURROGATE COURTS
 - D) PROVINCIAL COURTS (FAMILY DIVISION)
- THERE IS CURRENTLY A PILOT PROJECT OF A "UNIFIED FAMILY COURT" BEING UNDERTAKEN IN HAMILTON.
- COURTS ADMINISTRATION: 423 JUDGES, 312 COURT OFFICES, BUDGET \$87.1 MILLION (1981-82)

V. THE EXECUTIVE



V. THE EXECUTIVE

COMPOSITION:

THE CABINET AND ITS COMMITTEES

POLICY AND PRIORITIES BOARD

POLICY FIELD COMMITTEES

MANAGEMENT BOARD AND CIVIL SERVICE COMMISSION

OTHER CABINET COMMITTEES

MINISTERS

AGENCY HEADS

SENIOR CIVIL SERVICE COMMITTEES

THE CABINET AND ITS COMMITTEES

- MEMBERS CHOSEN BY THE PREMIER, APPOINTED BY THE LIEUTENANT-GOVERNOR
- CENTRAL DECISION-MAKING AND COORDINATING BODY FOR GOVERNMENT POLICY
- CABINET RESPONSIBILITY INVOLVES BOTH THE INDIVIDUAL RESPONSIBILITY OF EACH MINISTER FOR HIS MINISTRY AND COLLECTIVE RESPONSIBILITY OF ALL FOR GOVERNMENT POLICIES AND PERFORMANCE AS A WHOLE
- SINCE 1971, THERE HAS EXISTED A CABINET COMMITTEE SYSTEM COMPRISING THE POLICY AND PRIORITIES BOARD, MANAGEMENT BOARD, AND THREE POLICY FIELD COMMITTEES CHAIRED BY POLICY FIELD MINISTERS WITHOUT PROGRAM DELIVERY RESPONSIBILITY.

POLICY AND PRIORITIES BOARD

COMPOSITION:

PREMIER - CHAIRMAN
DEPUTY PREMIER
TREASURER AND MINISTER OF TREASURY & ECONOMICS
CHAIRMAN, MANAGEMENT BOARD
PROVINCIAL SECRETARY FOR JUSTICE POLICY
PROVINCIAL SECRETARY FOR SOCIAL DEVELOPMENT
PROVINCIAL SECRETARY FOR RESOURCES DEVELOPMENT
MINISTER OF INTERGOVERNMENTAL AFFAIRS

RESPONSIBILITIES:

- ADVISES CABINET ON OVERALL GOVERNMENT PRIORITIES
- EXAMINES ALL MAJOR PROPOSALS COMING FROM MINISTRIES
- REASSESSSES SELECTED CURRENT PROGRAMS
- IDENTIFIES NEED FOR, OR INITIATES POLICY ANALYSIS ON THOSE ISSUES
NOT BEING EXAMINED BY ANY MINISTRY OR AGENCY
- DETERMINES GLOBAL BUDGET ALLOCATIONS

POLICY FIELD COMMITTEES

COMPOSITION:

- A) JUSTICE POLICY FIELD COMMITTEE - PROVINCIAL SECRETARY FOR JUSTICE POLICY (CHAIRMAN), MINISTERS OF ATTORNEY GENERAL, CONSUMER & COMMERCIAL RELATIONS, CORRECTIONAL SERVICES, SOLICITOR GENERAL AND MINISTER WITHOUT PORTFOLIO.
- B) RESOURCES DEVELOPMENT POLICY FIELD COMMITTEE - PROVINCIAL SECRETARY FOR RESOURCES DEVELOPMENT (CHAIRMAN), MINISTERS OF AGRICULTURE & FOOD, ENERGY, ENVIRONMENT, HOUSING, INDUSTRY & TOURISM, LABOUR, NATURAL RESOURCES, NORTHERN AFFAIRS*, AND TRANSPORTATION & COMMUNICATIONS.
- C) SOCIAL DEVELOPMENT POLICY FIELD COMMITTEE - PROVINCIAL SECRETARY FOR SOCIAL DEVELOPMENT (CHAIRMAN), MINISTERS OF COMMUNITY & SOCIAL SERVICES, CULTURE & RECREATION, EDUCATION, COLLEGES & UNIVERSITIES AND HEALTH.

* MINISTRY OF NORTHERN AFFAIRS IS A MEMBER OF ALL THREE POLICY FIELDS.

RESPONSIBILITIES:

- PROVIDE A LINK BETWEEN CABINET AND POLICY AND PRIORITIES BOARD AND THE OPERATING PROGRAMS OF GOVERNMENT
- DISCUSS ISSUES WHICH AFFECT MORE THAN ONE MINISTRY WITHIN THE CABINET COMMITTEE
- PROVIDE A FORMAL MECHANISM FOR ENSURING CONFLICTS BETWEEN MINISTRIES ARE EXAMINED AND THAT RESOLUTION OF THESE CONFLICTS IS BASED ON WELL DEVELOPED AND DOCUMENTED ARGUMENTS.

MANAGEMENT BOARD

COMPOSITION:

CHAIRMAN OF MANAGEMENT BOARD
TREASURER AND MINISTER OF TREASURY & ECONOMICS
PROVINCIAL SECRETARY FOR SOCIAL DEVELOPMENT
PROVINCIAL SECRETARY FOR RESOURCES DEVELOPMENT
MINISTERS OF CONSUMER & COMMERCIAL RELATIONS, NORTHERN AFFAIRS, REVENUE
AND GOVERNMENT SERVICES

RESPONSIBILITIES:

- CO-ORDINATES THE IMPLEMENTATION OF PROGRAMS
- APPROVES THE RESOURCE REQUIREMENTS AND RELATED PROGRAM RESULTS FOR EACH MINISTRY THROUGH THE ESTIMATES PROCESS
- MAINTAINS CENTRAL CONTROL BY MONITORING THESE EXPENDITURES AND RESULTS THROUGHOUT THE FISCAL YEAR
- APPROVES ORGANIZATION AND STAFF ESTABLISHMENTS IN THE PUBLIC SERVICE
- ESTABLISHES AND REGULATES THE GENERAL ADMINISTRATIVE POLICIES AND PROCEDURES OF THE GOVERNMENT
- INITIATES AND SUPERVISES DEVELOPMENT OF MANAGEMENT PRACTICES AND SYSTEMS

CIVIL SERVICE COMMISSION

COMPOSITION:

MR. G.H. WALDRUM, CHAIRMAN OF THE CIVIL SERVICE COMMISSION
MR. T E. ARMSTRONG, DM, MINISTRY OF LABOUR (EX OFFICIO)
MR. R.J. BUTLER, SECRETARY OF MANAGEMENT BOARD
MR. H.F. GILBERT, DM, MINISTRY OF TRANSPORTATION & COMMUNICATIONS
MRS. A. KEMP, PRIVATE CITIZEN APPOINTED BY PREMIER
MRS. E. McLELLAN, DEPUTY PROVINCIAL SECRETARY, SOCIAL DEVELOPMENT
MR. D. SINCLAIR, DEPUTY PROVINCIAL SECRETARY FOR JUSTICE

RESPONSIBILITIES:

- PROTECTION OF THE MERIT PRINCIPLE
- ADMINISTRATION OF THE PUBLIC SERVICE ACT
- ADVICE TO MANAGEMENT BOARD ON ALL PERSONNEL MATTERS
- PROVISION OF SUPPORT SERVICES TO MINISTRIES RELATED TO PERSONNEL SERVICES,
MANUAL OF ADMINISTRATION, CHAPLAINCY SERVICES
- STAFFING SERVICES INCLUDING RECRUITMENT, HIRING, STAFF TRAINING AND DEVELOPMENT
- PERSONNEL AUDIT
- SENIOR APPOINTMENTS, CLASSIFICATION AND EXECUTIVE DEVELOPMENT
- STAFF RELATIONS INCLUDING THE ESTABLISHING THROUGH COLLECTIVE BARGAINING, THE
LEVELS OF PAY, EMPLOYEE BENEFITS AND OTHER CONDITIONS AND TERMS OF EMPLOYMENT
FOR ONTARIO PUBLIC SERVICE EMPLOYEES
- BENEFITS POLICY
- CLASSIFICATION AND COMPENSATION POLICY AND STANDARDS.

OTHER CABINET COMMITTEES

COMMITTEE ON EMERGENCY PLANNING - PROVIDES PROBLEM-SOLVING CAPABILITY INVOLVING COORDINATION OF GOVERNMENT EFFORTS TO MEET EMERGENCIES (E.G. PROVINCIAL SECURITY PROBLEM), CHAIRED BY THE SOLICITOR GENERAL.

COMMITTEE ON CONFEDERATION - ADVISES THE GOVERNMENT CONCERNING APPROPRIATE INITIATIVES RE: CONFEDERATION AND NATIONAL UNITY. CHAIRED BY THE PREMIER.

COMMITTEE ON LEGISLATION - REVIEWS DRAFT LEGISLATION AFTER POLICY APPROVAL BY CABINET AND PRIOR TO MINISTRY'S SUBMISSION OF A DRAFT BILL TO CABINET FOR FINAL APPROVAL. CHAIRED BY THE CHAIRMAN OF CABINET.

BOARD OF INDUSTRIAL LEADERSHIP AND
DEVELOPMENT - CONSOLIDATES AND COORDINATES THE GOVERNMENT'S ECONOMIC DEVELOPMENT EFFORT, PROVIDES A FOCUS FOR ECONOMIC LIAISON WITH THE FEDERAL GOVERNMENT AND OTHER CONCERNED INTERESTS AND ENSURES MAXIMUM PARTICIPATION AND SUPPORT FOR ONTARIO'S DEVELOPMENT INITIATIVES. CHAIRED BY THE TREASURER.

COMMITTEE ON NATIVE AFFAIRS - DEVELOPS POLICY, MAKES DECISIONS AND COORDINATES THE GOVERNMENT'S POSITION ON ALL MATTERS INVOLVING NATIVE PEOPLE IN ONTARIO. CHAIRED BY THE MINISTER RESPONSIBLE FOR NATIVE AFFAIRS.

COMMITTEE ON RACE RELATIONS - RECEIVES REPORTS FROM RACE RELATIONS COMMISSIONER, DIRECTS AND COORDINATES THE GOVERNMENT'S PROGRAM AND POLICIES ON ALL MATTERS INVOLVING RACE RELATIONS. CHAIRED BY THE ATTORNEY GENERAL.

SENIOR CIVIL SERVICE COMMITTEES

(1) SENIOR APPOINTMENTS ADVISORY COMMITTEE (S.A.A.C.)

COMPOSITION:

DEPUTY MINISTER, OFFICE OF THE PREMIER
CHAIRMAN OF THE CIVIL SERVICE COMMISSION
SECRETARY OF THE MANAGEMENT BOARD OF CABINET
DEPUTY TREASURER AND DEPUTY MINISTER OF ECONOMICS
DEPUTY PROVINCIAL SECRETARY FOR RESOURCES DEVELOPMENT
DEPUTY PROVINCIAL SECRETARY FOR SOCIAL DEVELOPMENT
DEPUTY PROVINCIAL SECRETARY FOR JUSTICE
THREE DEPUTIES AT LARGE (ONE FROM EACH SENIOR MANPOWER PLANNING SUB-COMMITTEE)

RESPONSIBILITIES:

- ADVISES THE PREMIER, AS REQUIRED, ON THE SUITABILITY OF INDIVIDUALS FOR EXECUTIVE APPOINTMENTS
- ADVISES THE CHAIRMAN, CIVIL SERVICE COMMISSION ON ALL APPOINTMENTS AT THE EXECUTIVE LEVELS
- ADVISES THE CHAIRMAN, CIVIL SERVICE COMMISSION ON ALL MATTERS OF COMPENSATION PERTAINING TO THE DEPUTY MINISTER AND EXECUTIVE CLASSES
- ADVISES THE CHAIRMAN OF MANAGEMENT BOARD ON THE CLASSIFICATION OF EXECUTIVE POSITIONS
- ACTS AS A "COURT OF LAST REVIEW" FOR CONTENTIOUS EXECUTIVE CLASSIFICATION ISSUES IN THE CIVIL SERVICE
- REVIEWS NEW POLICY AND PROGRAM INITIATIVES IN THE CORPORATE EXECUTIVE MANPOWER PLANNING AND DEVELOPMENT AREAS
- REVIEWS MAJOR CHANGES IN MINISTRY ORGANIZATION AND STRUCTURE AT THE DISCRETION OF THE SECRETARY OF MANAGEMENT BOARD.

(2) COMMITTEE OF ADVISORS

COMPOSITION:

DEPUTY MINISTER, OFFICE OF THE PREMIER (CHAIRMAN)
SECRETARY, POLICY & PRIORITIES BOARD
SECRETARY OF MANAGEMENT BOARD
CHAIRMAN OF CIVIL SERVICE COMMISSION
DEPUTY MINISTER OF TREASURY & ECONOMICS
THREE DEPUTY PROVINCIAL SECRETARIES
DEPUTY MINISTER OF INTERGOVERNMENTAL AFFAIRS

RESPONSIBILITIES:

- REVIEWS POLICY AND PRIORITIES BOARD AGENDA AND SUBMISSIONS
- INITIATES SUBMISSIONS TO POLICY AND PRIORITIES BOARD
- ADVISES ON GENERAL POLICY ISSUES FACING THE GOVERNMENT

(3) DEPUTY MINISTERS' COUNCIL (D.M.C.)

COMPOSITION:

ALL DEPUTY MINISTERS

CURRENT CHAIRMAN (1981) R.M. DILLON, DEPUTY MINISTER OF HOUSING

RESPONSIBILITIES:

- FORUM FOR A DISCUSSION OF TOPICS OF GENERAL INTEREST
- NO DECISION-MAKING POWER

VI. AGENCIES

- 276 AGENCIES (WITH 42 UNFUNDED AND THE REMAINDER EITHER FUNDED DIRECTLY OR WITH ACCESS TO THE CONSOLIDATED REVENUE FUND), INCLUDING 15 GROUPS OF AGENCIES (E.G. "CONSERVATION AUTHORITIES" INCLUDES 39 INDIVIDUAL BODIES).
- IF EACH BODY IN THESE GROUPS IS COUNTED SEPARATELY THERE ARE 623 AGENCIES TO WHICH THE LIEUTENANT GOVERNOR IN COUNCIL APPOINTS AT LEAST ONE MEMBER.
- AGENCIES HAVE THREE BASIC FUNCTIONS:
 - 1) ADVISORY (E.G. ADVISORY COUNCIL ON EQUAL OPPORTUNITY FOR WOMEN)
 - 2) REGULATORY (E.G. LIQUOR LICENCE BOARD OF ONTARIO)
 - 3) OPERATIONAL (E.G. TORONTO AREA TRANSPORTATION OPERATING AUTHORITY)
- WIDE VARIATION IN SIZE AND ACTIVITIES FROM ONTARIO HYDRO AND THE WORKMEN'S COMPENSATION BOARD TO THE MCMICHAEL CANADIAN COLLECTION AND THE ROYAL ONTARIO MUSEUM.
- AGENCY STRUCTURE IS APPROPRIATE WHERE PROGRAM DELIVERY:
 - 1) REQUIRES OPERATIONAL FLEXIBILITY (E.G. URBAN TRANSPORTATION DEVELOPMENT CORPORATION) OR PARTICULAR PUBLICITY (ONTARIO LOTTERY CORPORATION);
 - 2) SHOULD NOT BE SUBJECT TO UNDUE INFLUENCE FROM A MINISTER OR MINISTRY (E.G. QUASI-JUDICIAL - ONTARIO LABOUR RELATIONS BOARD)

VII. ROYAL COMMISSIONS

- ROYAL COMMISSIONS ARE INVESTIGATORY BODIES APPOINTED BY ORDER-IN-COUNCIL UNDER THE PUBLIC INQUIRIES ACT.
- VARIOUS TYPES OF COMMISSIONS:
 - (A) INVESTIGATIONS OF SUDDEN OR CATASTROPHIC EVENTS (E.G. ROYAL COMMISSION ON THE GRAND RIVER FLOOD),
 - (B) INVESTIGATIONS OF THE CONDUCT OF PUBLIC SERVICE EMPLOYEES (E.G. ROYAL COMMISSION CONCERNING POLICE ACTIVITIES),
 - (C) INVESTIGATIONS TO ASSIST THE GOVERNMENT DETERMINE POLICY (E.G. ROYAL COMMISSION ON VIOLENCE IN THE COMMUNICATIONS INDUSTRY),
- PRIMARILY ADMINISTERED BY THE ATTORNEY GENERAL.
- OVER 30 DIFFERENT COMMISSIONS HAVE EXISTED SINCE 1973 -- CURRENTLY 3 EXIST.

VI.	<u>GENERAL GOVERNMENT MINISTRIES & ORGANIZATIONS</u>	<u>PAGE</u>
1.	CABINET OFFICE	31
2.	MANAGEMENT BOARD SECRETARIAT	32
3.	CIVIL SERVICE COMMISSION	33
4.	MINISTRY OF GOVERNMENT SERVICES	34
5.	MINISTRY OF INTERGOVERNMENTAL AFFAIRS	35
6.	MINISTRY OF REVENUE	36
7.	MINISTRY OF TREASURY & ECONOMICS	37

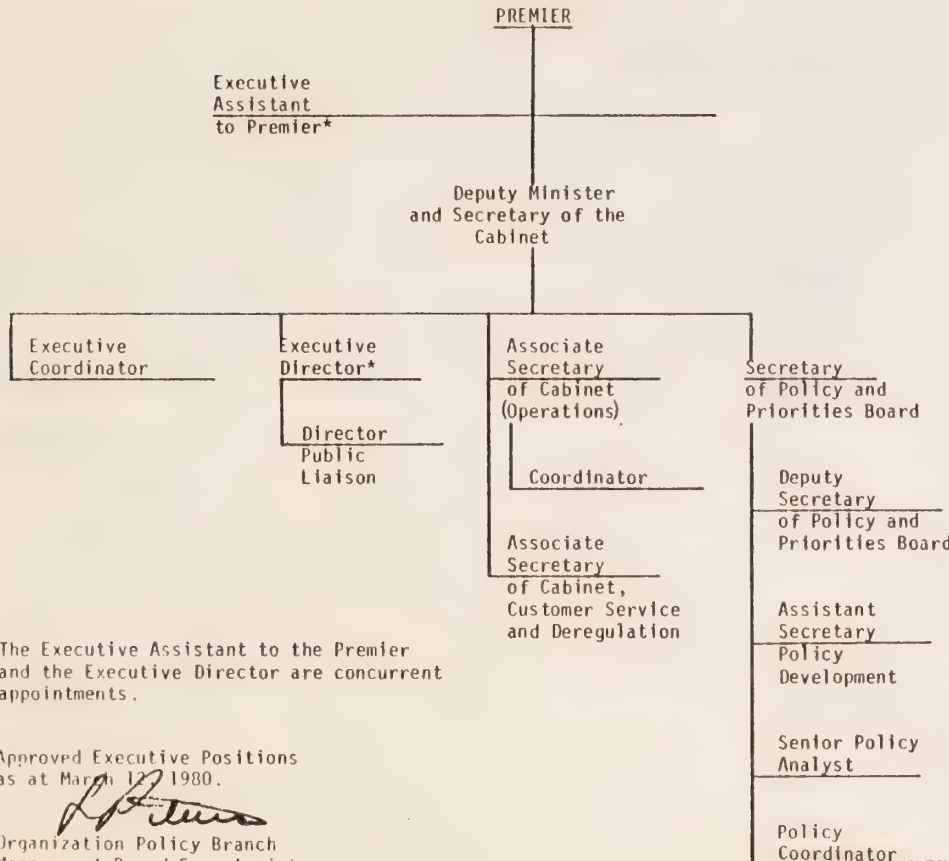
EXECUTIVE POSITION CONTROL SCHEDULE

Legal Services provided by the
Ministry of the Attorney General

PREMIER'S OFFICE

CABINET OFFICE

POLICY FIELDS



*The Executive Assistant to the Premier and the Executive Director are concurrent appointments.

Approved Executive Positions
as at March 12, 1980.

[Signature]
Organization Policy Branch
Management Board Secretariat

JUSTICE DEVELOPMENT SECRETARIAT

Deputy Provincial Secretary
Policy Coordinator

RESOURCES DEVELOPMENT SECRETARIAT

Deputy Provincial Secretary
Executive Officers (2)
Director, Planning
Niagara Escarpment Commission
Chairman,
Land Use Committee

SOCIAL DEVELOPMENT SECRETARIAT

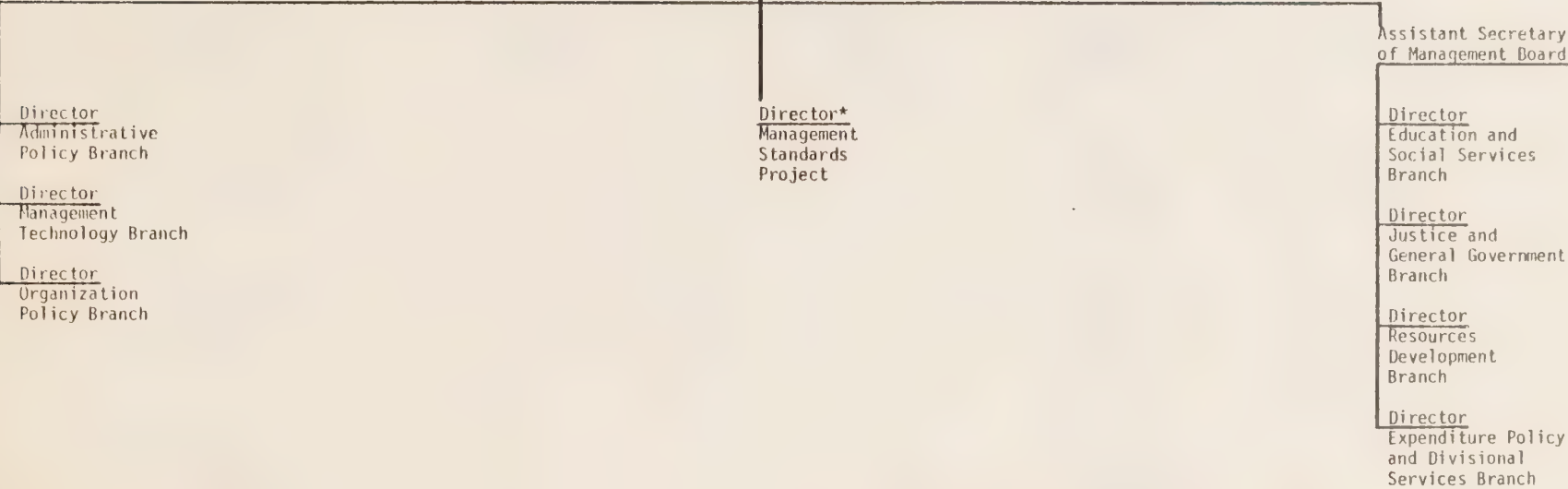
Deputy Provincial Secretary

EXECUTIVE POSITION CONTROL SCHEDULE

Legal Services provided by the
Ministry of the Attorney General

MANAGEMENT BOARD SECRETARIAT

CHAIRMAN OF MANAGEMENT BOARD
SECRETARY OF MANAGEMENT BOARD



Approved Executive Positions
as at February 4, 1981.

R. Pitura

Organization Policy Branch
Management Board Secretariat

*Temporary position to be reviewed June, 1981

NOTE : There is an additional executive position in the
Secretariat; the incumbent of which is assigned
temporarily to the Ministry of Natural Resources.

EXECUTIVE POSITION CONTROL SCHEDULE

CIVIL SERVICE COMMISSION

Legal Services provided
by the Ministry of the
Attorney General.

CHAIRMAN OF MANAGEMENT BOARD
CHAIRMAN OF CIVIL SERVICE COMMISSION



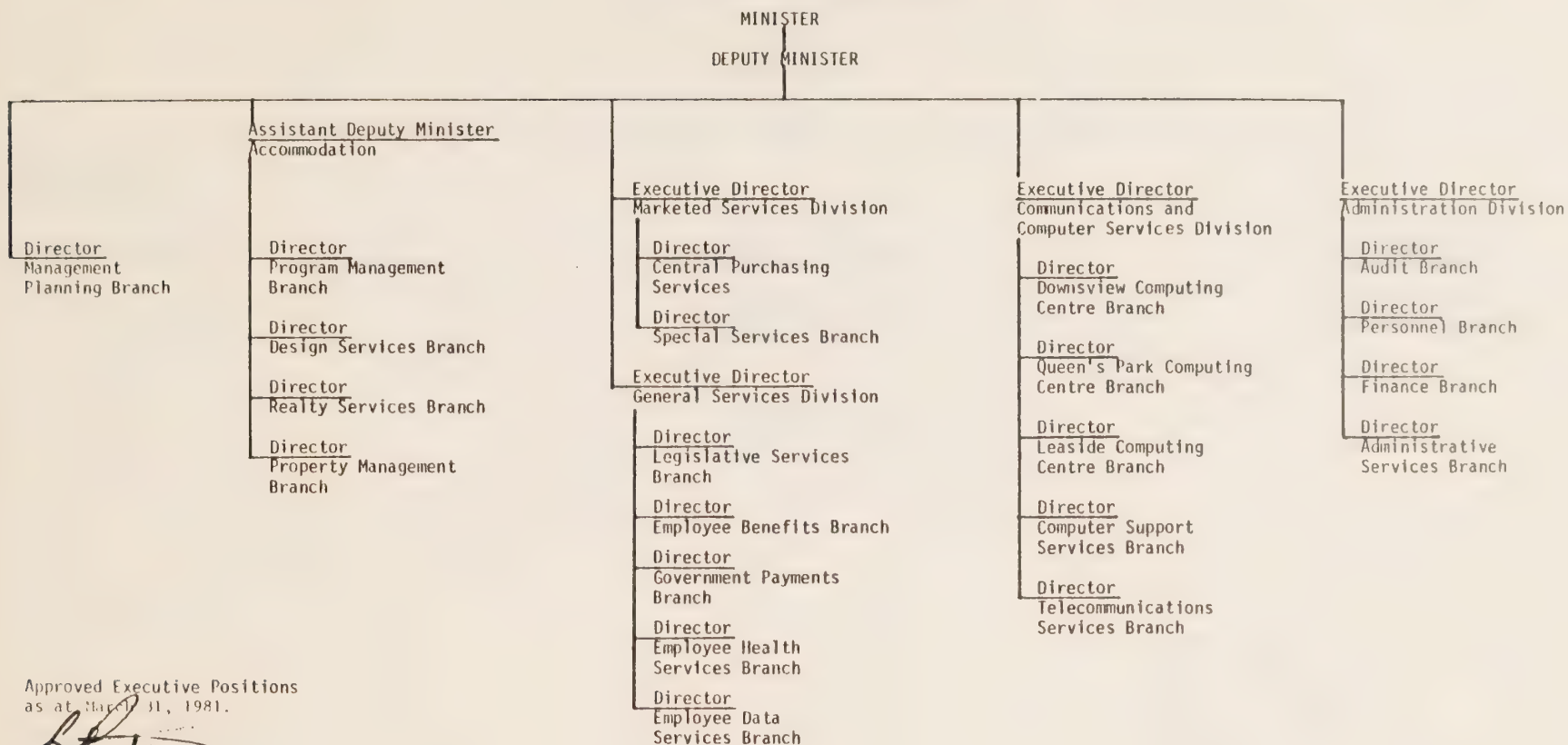
Approved Executive Positions as
at April 29, 1980.

[Signature]
Organization Policy Branch
Management Board Secretariat

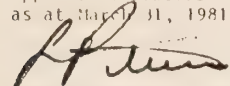
*Position to be deleted at the completion
of the project (by September 1981).

MINISTRY OF GOVERNMENT SERVICES

Legal Services provided by the
Ministry of the Attorney General



Approved Executive Positions
as at March 31, 1981.



Organization Policy Branch
Management Board Secretariat

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF INTERGOVERNMENTAL AFFAIRS

Legal Services provided by the
Ministry of the Attorney General

MINISTER
DEPUTY MINISTER

Assistant
Deputy Minister
Municipal Affairs

Executive Director
Municipal Operations

Director
Municipal Budget
& Accounts Branch

Director
Municipal Administra-
tion Branch

Director
Field Services Branch

Director
Local Government
Organization Branch

Director
Provincial/Municipal
Affairs Secretariat

Director
Subsidies Branch

Director
Municipal Finance Branch

Executive Director
Intergovernmental Affairs

Director
External Activities
Coordination
Secretariat

Director
Federal/Provincial
and Inter-Provincial
Affairs Secretariat

Executive Coordinator
Program Support

Chief of Protocol

Approved Executive Positions
as at October 1, 1980.

L. F. ...
Organization Policy Branch
Management Board Secretariat

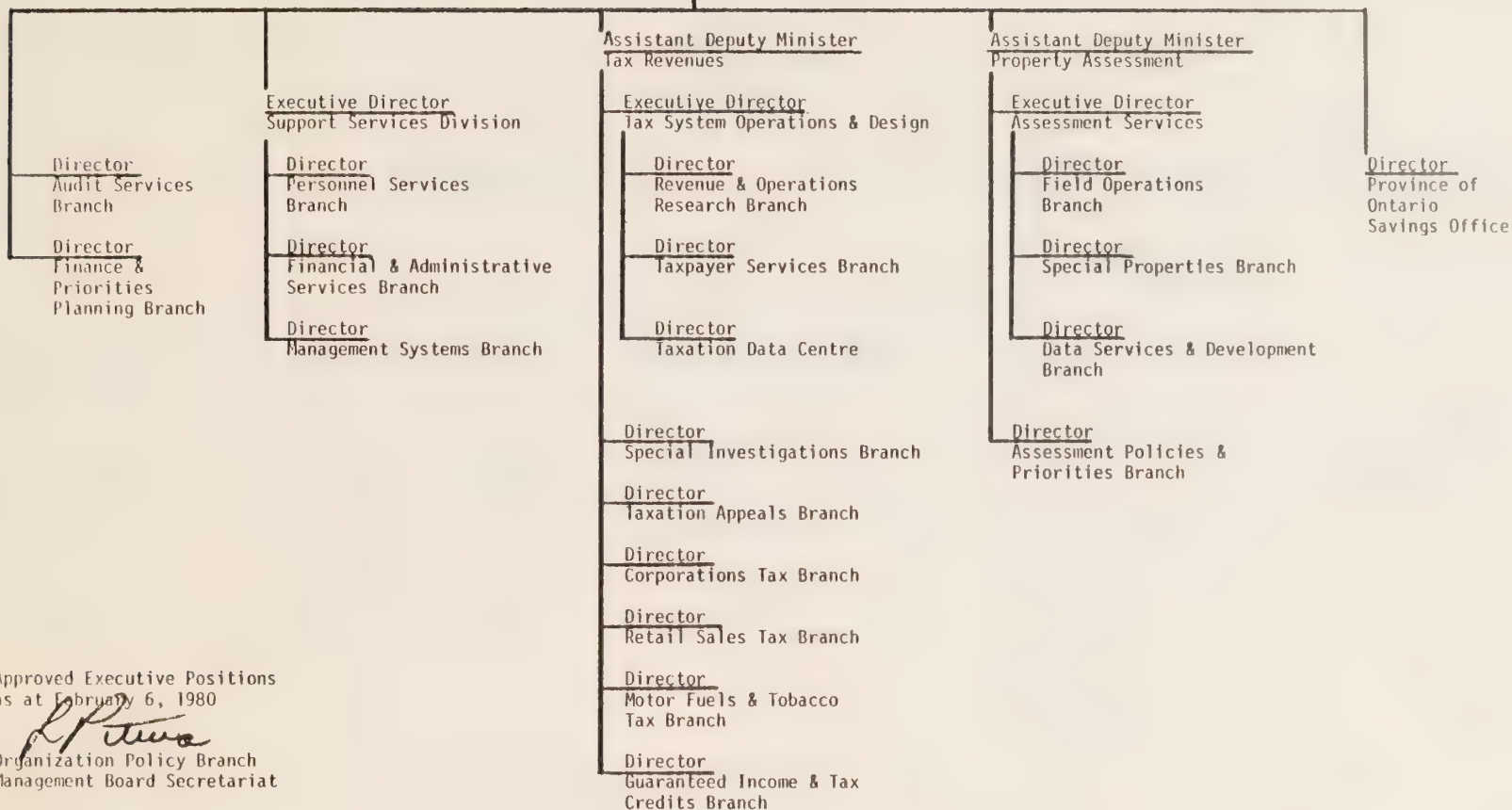
EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF REVENUE

MINISTER

DEPUTY MINISTER

Legal Services provided by the
Ministry of the Attorney General



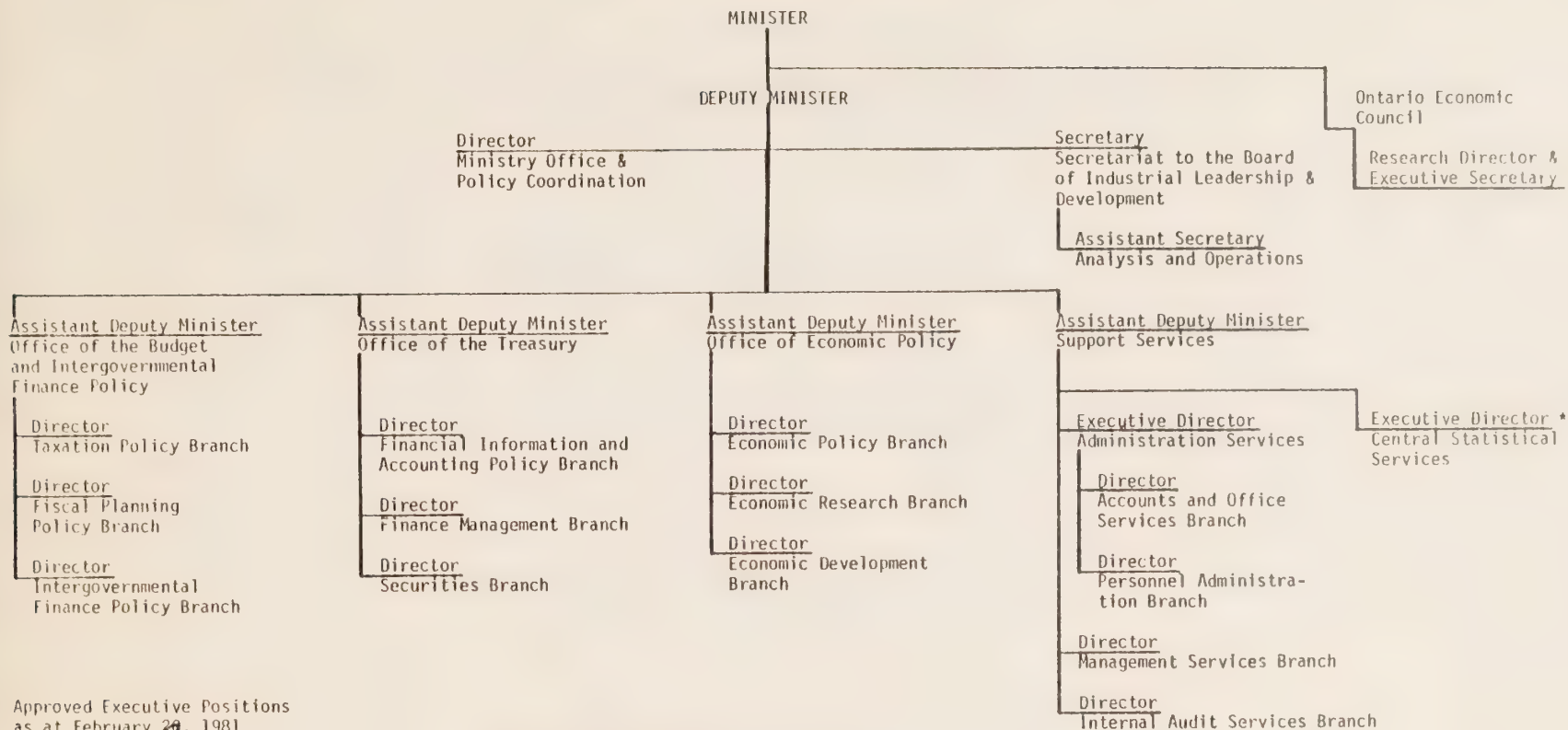
Approved Executive Positions
as at February 6, 1980

[Signature]
Organization Policy Branch
Management Board Secretariat

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF TREASURY AND ECONOMICS

Legal Services provided by the
Ministry of the Attorney General



Approved Executive Positions
as at February 29, 1981.

L. Pitura

Organization Policy Branch
Management Board Secretariat

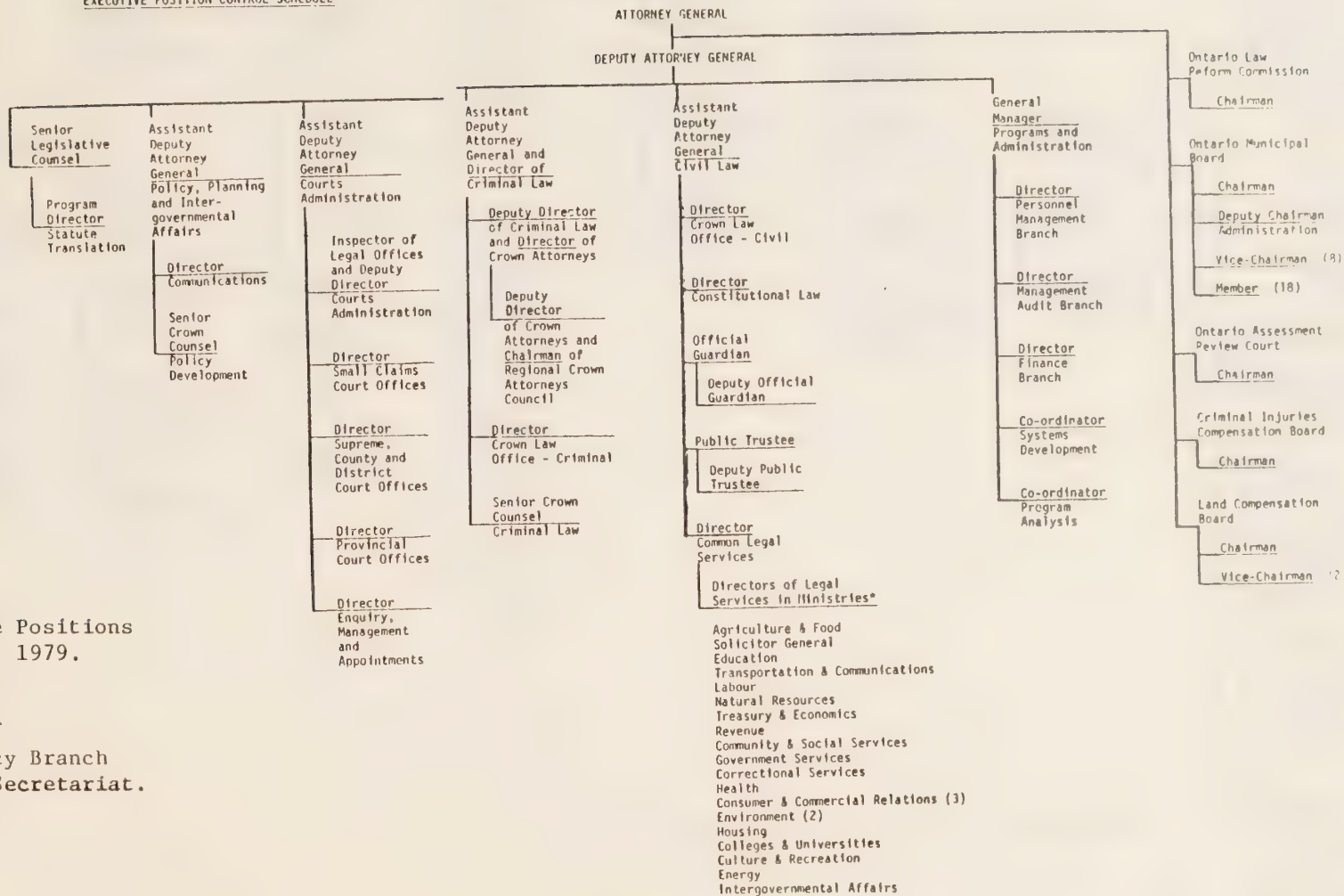
*Reports to Deputy Minister for certain
statistical obligations.

NOTE: There is an additional executive position in the Ministry Office.
The incumbent is assigned temporarily to the Residential Tenancy
Commission (Ministry of Consumer and Commercial Relations).

VII.	<u>MINISTRIES OF THE JUSTICE POLICY FIELD</u>	<u>PAGE</u>
1.	MINISTRY OF THE ATTORNEY GENERAL	39
2.	MINISTRY OF CONSUMER AND COMMERCIAL RELATIONS	40
3.	MINISTRY OF CORRECTIONAL SERVICES	41
4.	MINISTRY OF THE SOLICITOR GENERAL	42

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF THE ATTORNEY GENERAL



Approved Executive Positions
as at February 21, 1979.

R. P. [Signature]

Organization Policy Branch
Management Board Secretariat.

*Assigned to Ministries. Two of the three Directors assigned to Consumer & Commercial Relations are included on that Ministry's control chart.

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF CONSUMER AND COMMERCIAL RELATIONS

Legal Services provided by the
Ministry of the Attorney General

MINISTER

DEPUTY MINISTER

Deputy Registrar General

Director of Motor Vehicle Accident Claims Branch

Executive Director
Technical Standards DivisionDirector
Elevating Devices BranchDirector
Pressure Vessels Safety BranchDirector
Fuels Safety BranchDirector
Building Code BranchRegistrar
Upholstered and Stuffed Articles BranchExecutive Director
Financial Institutions DivisionDirector
Financial Examination Services BranchDirector
Insurance Services BranchDirector
Credit Unions & Co-Operative Services BranchDirector
Motor Vehicle Accident Claims BranchExecutive Director
Business Practices DivisionDirector
Commercial Registration BranchDirector
Investigation and Enforcement BranchDirector
Consumer Advisory Services BranchDirector
Lotteries BranchExecutive Director
and Provincial Property Registrar
Property Rights DivisionDirector
and Real Property RegistrarDirector
Personal Property Registration BranchDirector
Legal and Survey Standards BranchDirector
Land Registration Improvement ProjectExecutive Director
Companies DivisionSenior Legal Officer *
Companies Law BranchDirector
Companies Services BranchExecutive Director
Program Services DivisionDirector
Personnel Services BranchDirector
Internal Audit BranchDirector
Administrative Services BranchDirector
Finance and SystemsDirector
Communications ServicesDirector
Policy and Planning

Ontario Securities Commission

Chairman

Vice-Chairman

Director

Ontario Securities Commission Secretariat

Deputy Director
FilingsDeputy Director
Enforcement

Ontario Racing Commission

Director

Ontario Racing Commission Secretariat

Liquor Licence Board

Chairman

Liquor Licence Appeal Tribunal

Chairman **

Commercial Registration Appeal Tribunal

Chairman **

Pension Commission

Superintendent

Pension Commission Secretariat

Residential Tenancy Commission

Chairman

Director
Support Services

Regional Commissioners (3)

General Counsel

Improved Executive Positions
at April 2, 1980

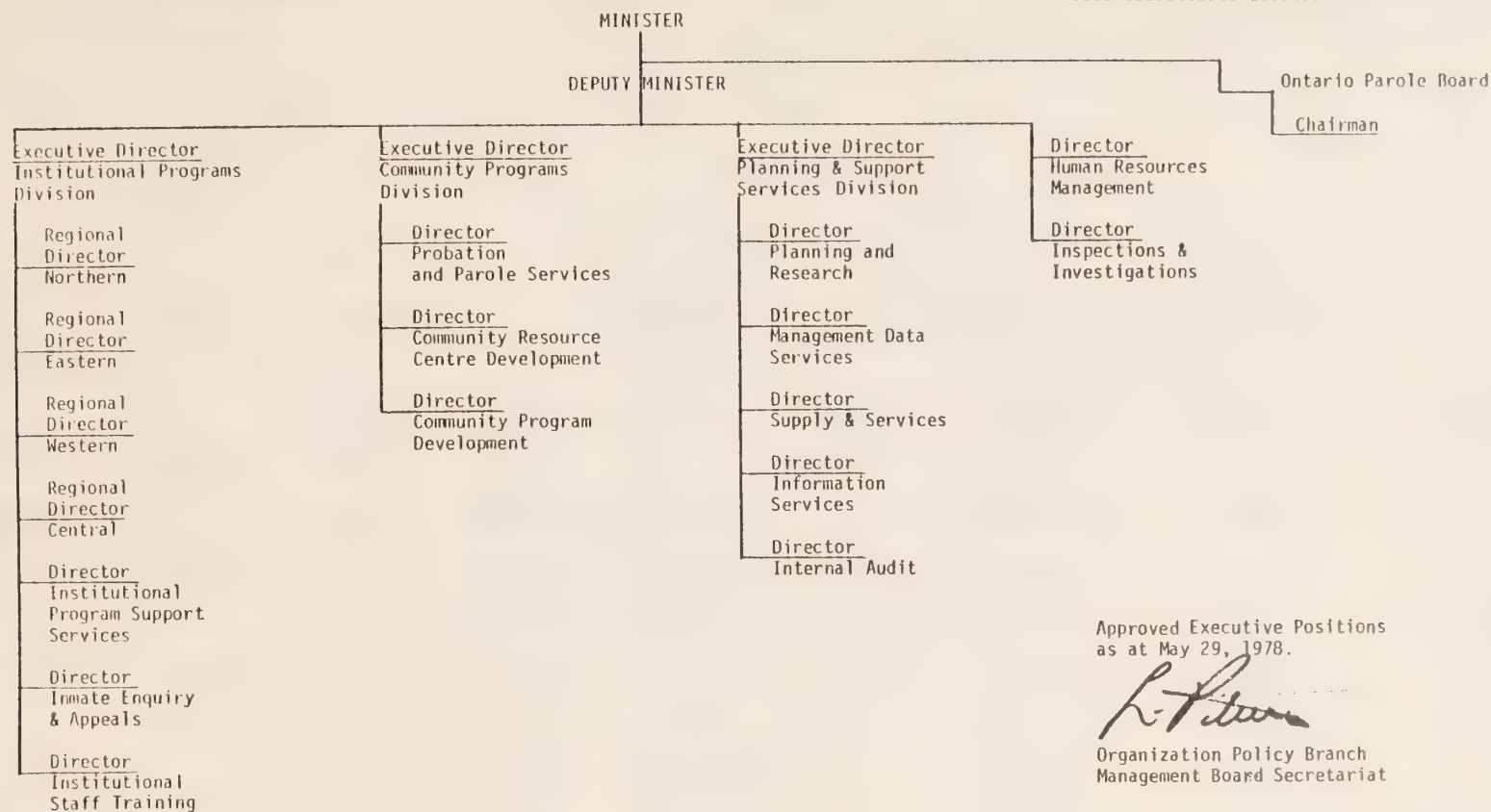
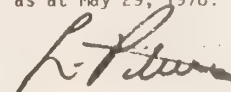
L. P. Pitaru

Organization Policy Branch
Management Board Secretariat

* Provided by the Ministry of the Attorney General

** Joint Chairman appointed

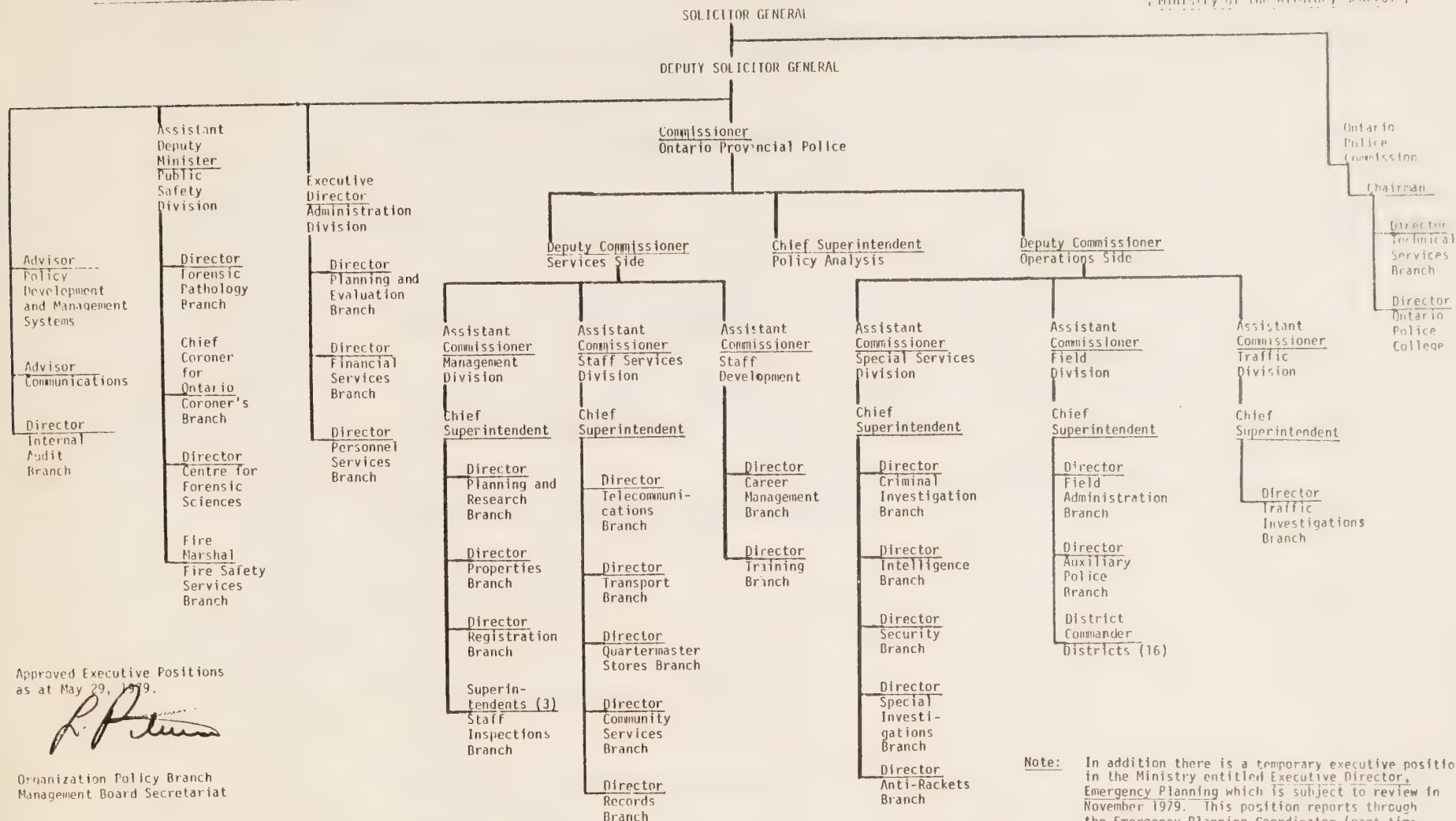
MINISTRY OF CORRECTIONAL SERVICES

Legal Services provided by the
Ministry of the Attorney GeneralApproved Executive Positions
as at May 29, 1978.

Organization Policy Branch
Management Board Secretariat

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF THE SOLICITOR GENERAL

Legal Services provided by the
Ministry of the Attorney General



Approved Executive Positions
as at May 29, 1979.

R. P. [Signature]

Organization Policy Branch
Management Board Secretariat

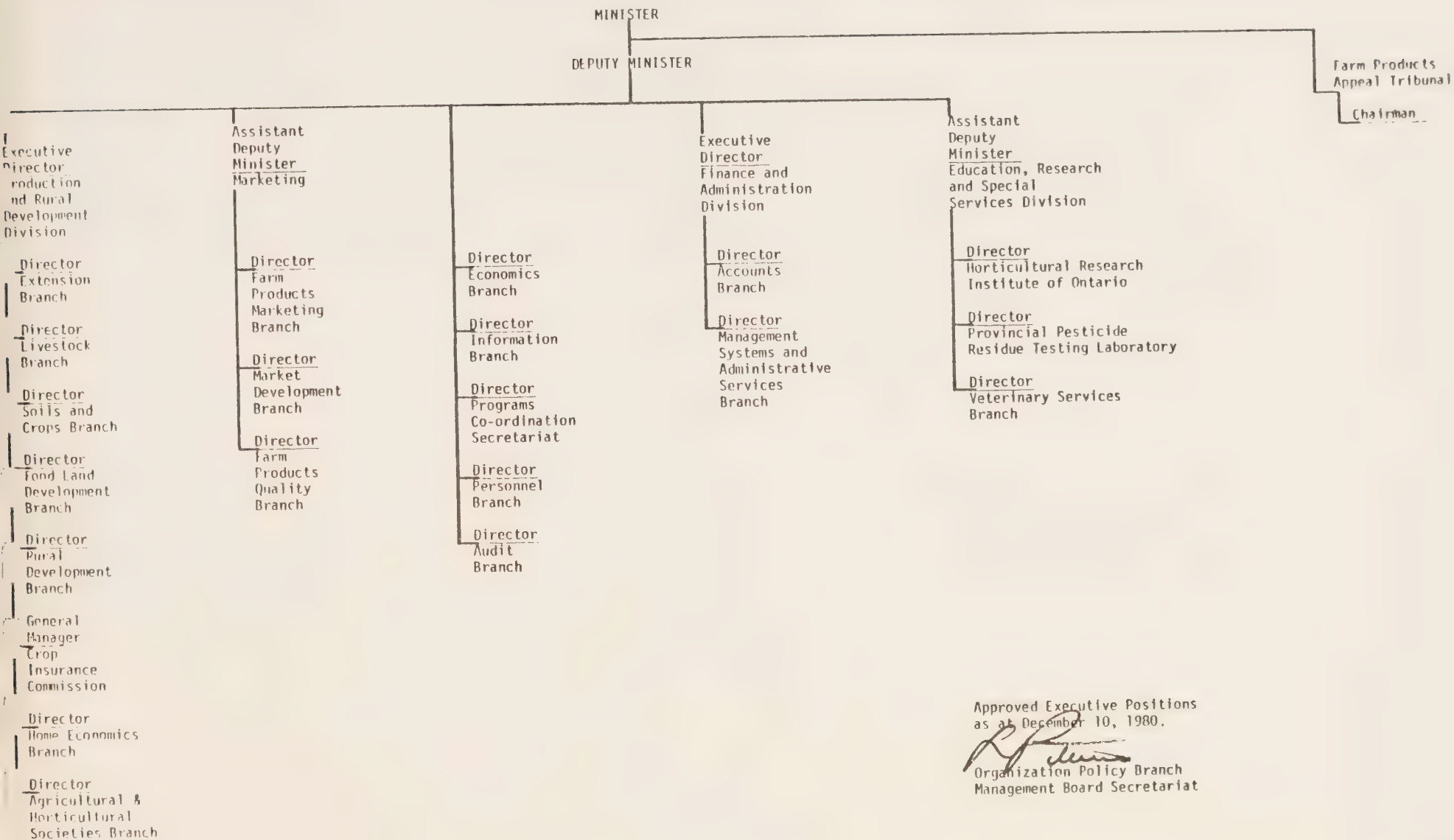
Note: In addition there is a temporary executive position in the Ministry entitled Executive Director, Emergency Planning which is subject to review in November 1979. This position reports through the Emergency Planning Coordinator (part-time function of the Deputy Provincial Secretary, Resources) to the Solicitor General

VIII.	<u>MINISTRIES OF THE RESOURCES DEVELOPMENT POLICY FIELD</u>	<u>PAGE</u>
1.	MINISTRY OF AGRICULTURE AND FOOD	44
2.	MINISTRY OF ENERGY	45
3.	MINISTRY OF THE ENVIRONMENT	46
4.	MINISTRY OF HOUSING	47
5.	MINISTRY OF INDUSTRY AND TOURISM	48
6.	MINISTRY OF LABOUR	49
7.	MINISTRY OF NATURAL RESOURCES	50
8.	MINISTRY OF NORTHERN AFFAIRS	51
9.	MINISTRY OF TRANSPORTATION AND COMMUNICATIONS	52

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF AGRICULTURE AND FOOD

Legal Services provided by the
Ministry of the Attorney General



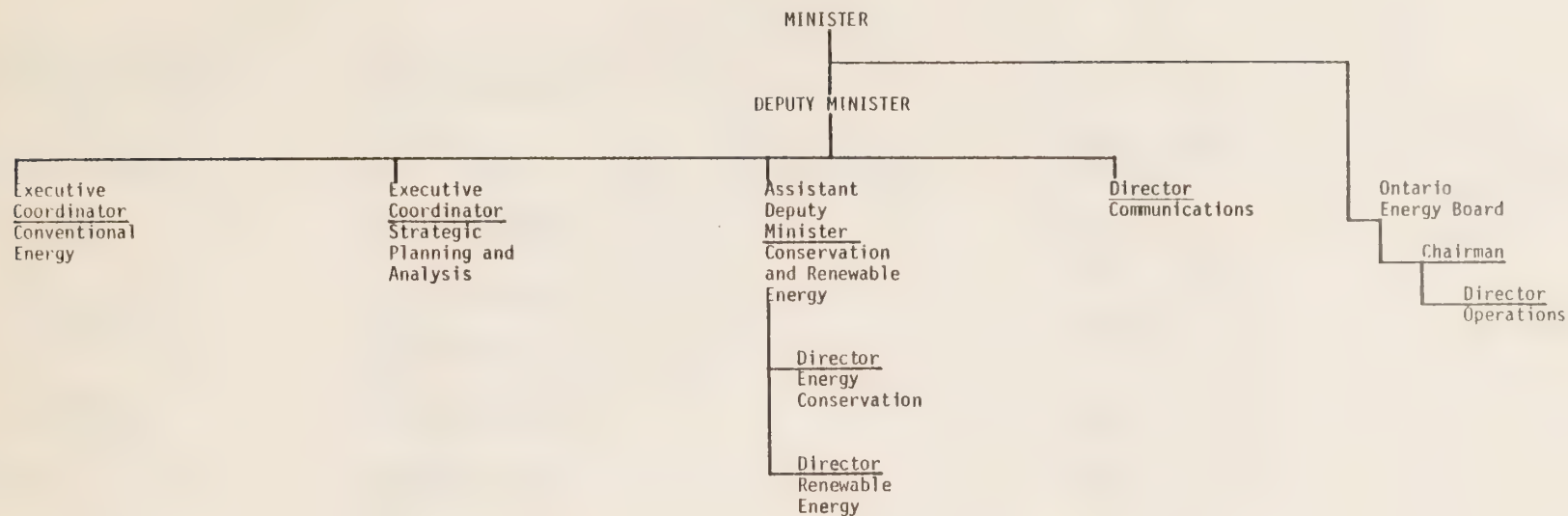
Approved Executive Positions
as at December 10, 1980.

R. P. Smith
Organization Policy Branch
Management Board Secretariat

EXECUTIVE POSITION CONTROL SCHEDULE

Legal Services provided by the
Ministry of the Attorney General

MINISTRY OF ENERGY



Approved Executive Positions
as at December 17, 1980.

R. Pitman
Organization Policy Branch
Management Board Secretariat

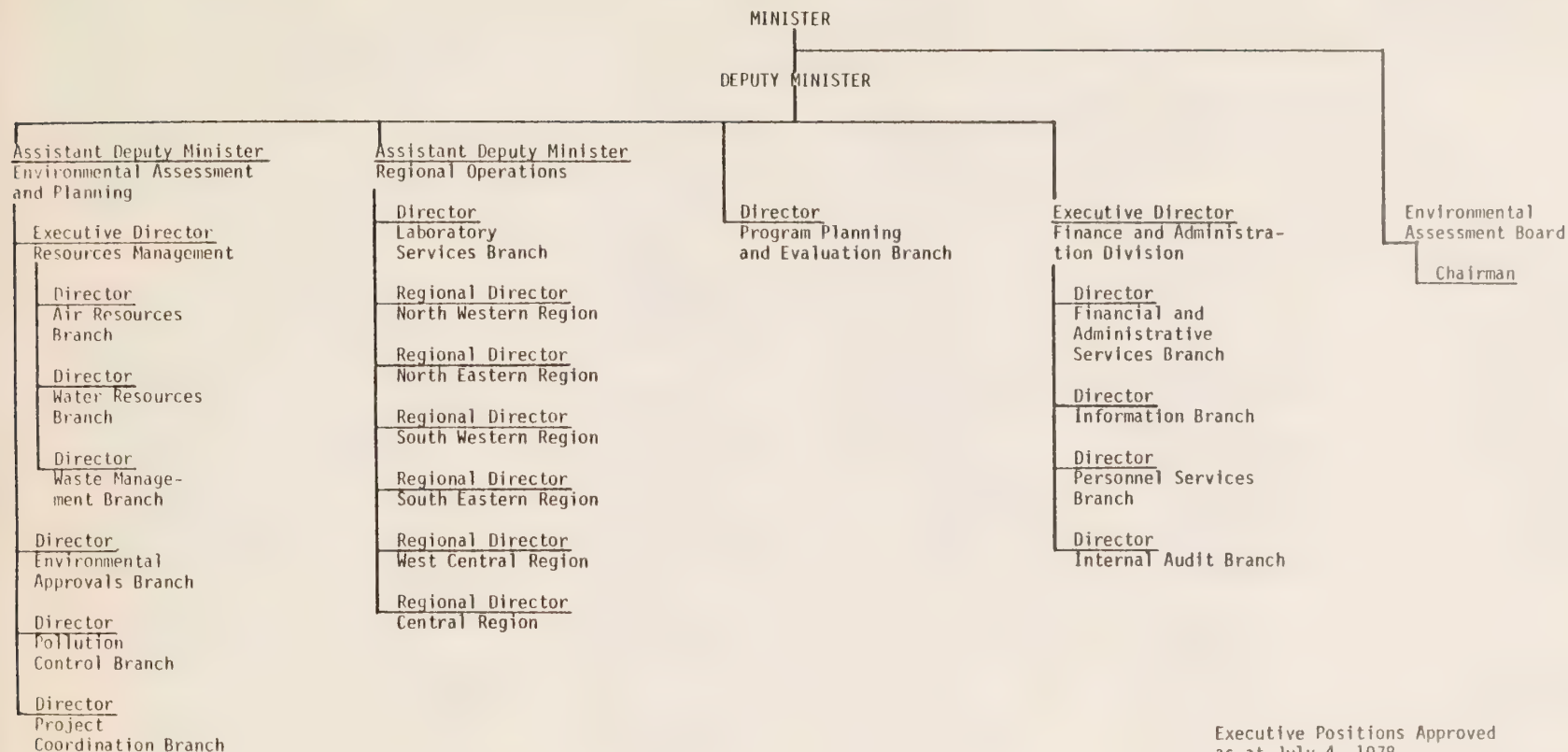
Note: There are 2 temporary positions in the Ministry; incumbents seconded to the Ontario Energy Corporation.

These positions are to be eliminated by March 31, 1983.

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF THE ENVIRONMENT

Legal Services provided by the
Ministry of the Attorney General



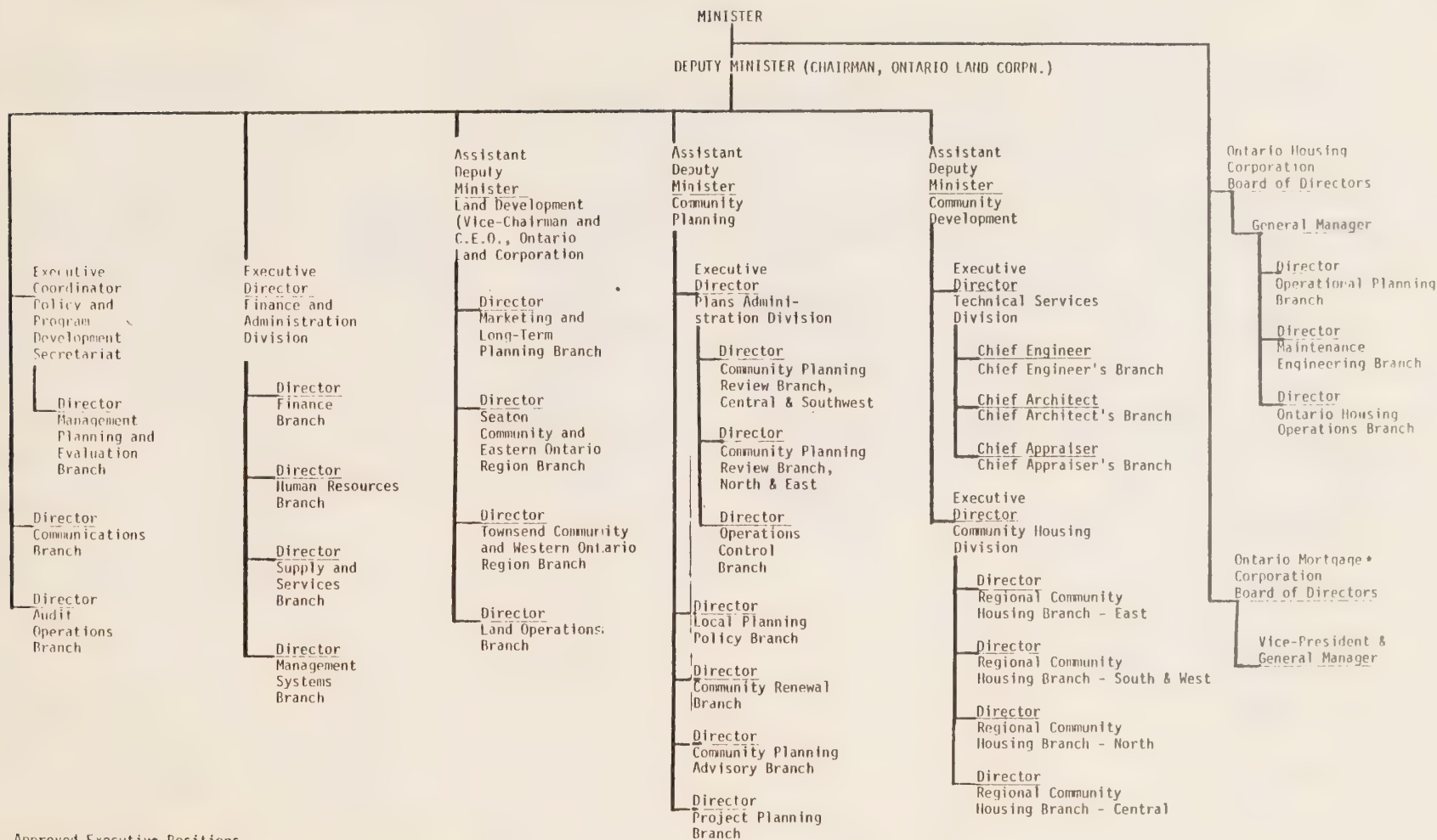
Executive Positions Approved
as at July 4, 1978.

Organization Policy Branch
Management Board Secretariat

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF HOUSING

Legal Services provided
by the Ministry of the
Attorney General.



Approved Executive Positions
as at October 29, 1980.

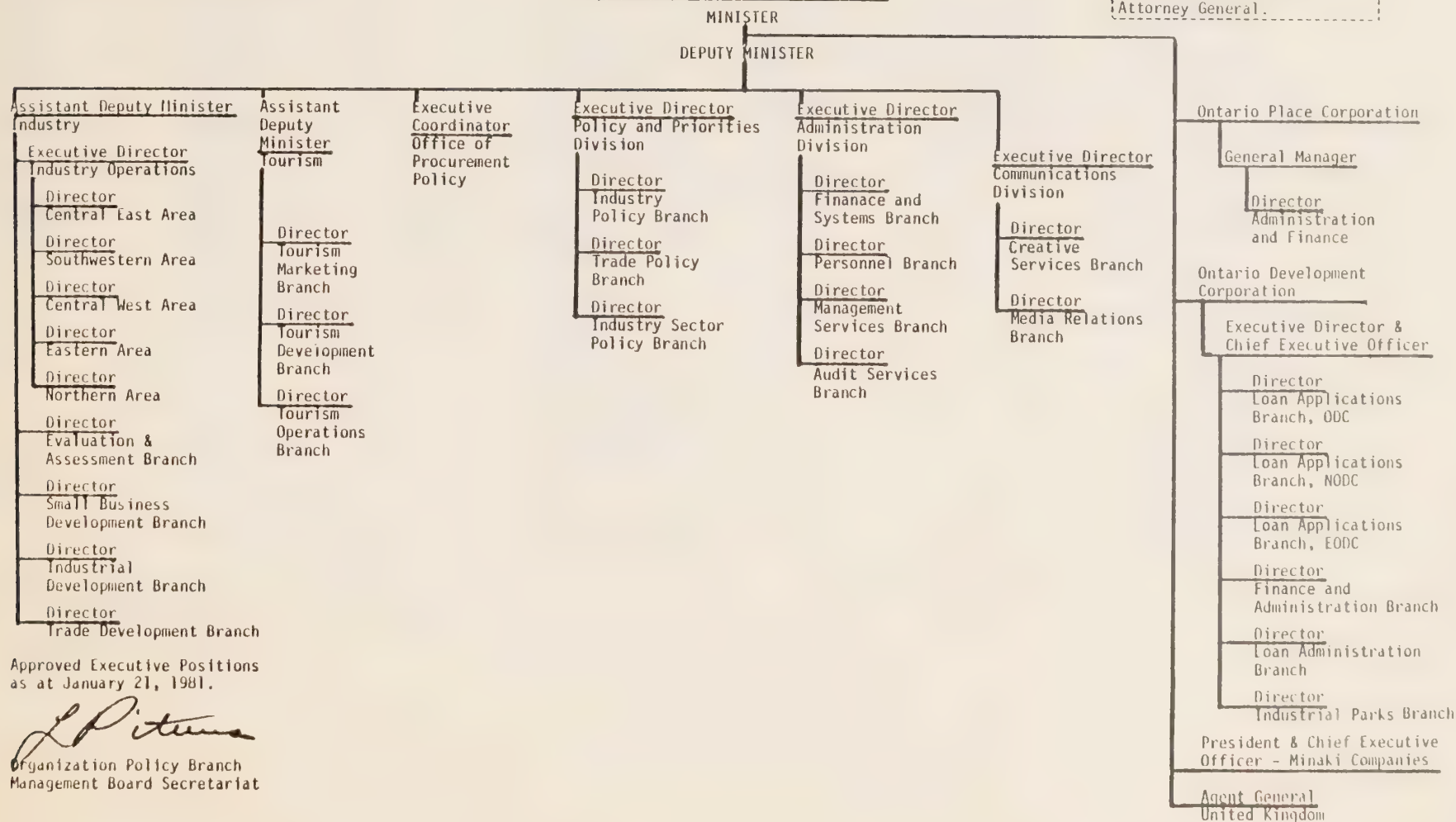
R. F. Lewis
Organization Policy Branch
Management Board Secretariat.

*All OHM employees are seconded
from the Ministry of Housing.

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF INDUSTRY AND TOURISM

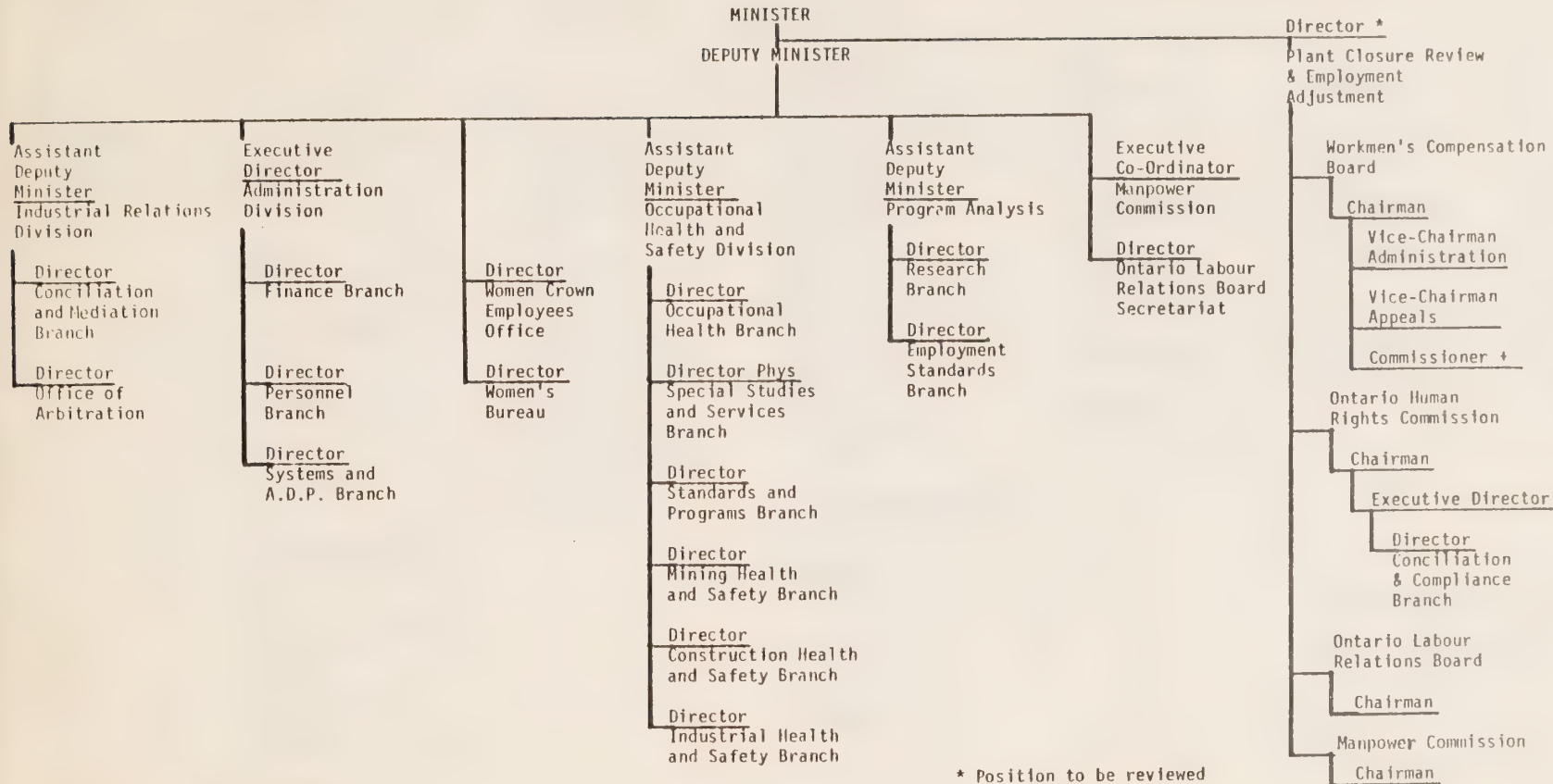
Legal Services provided by
the Ministry of the
Attorney General.



EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF LABOUR

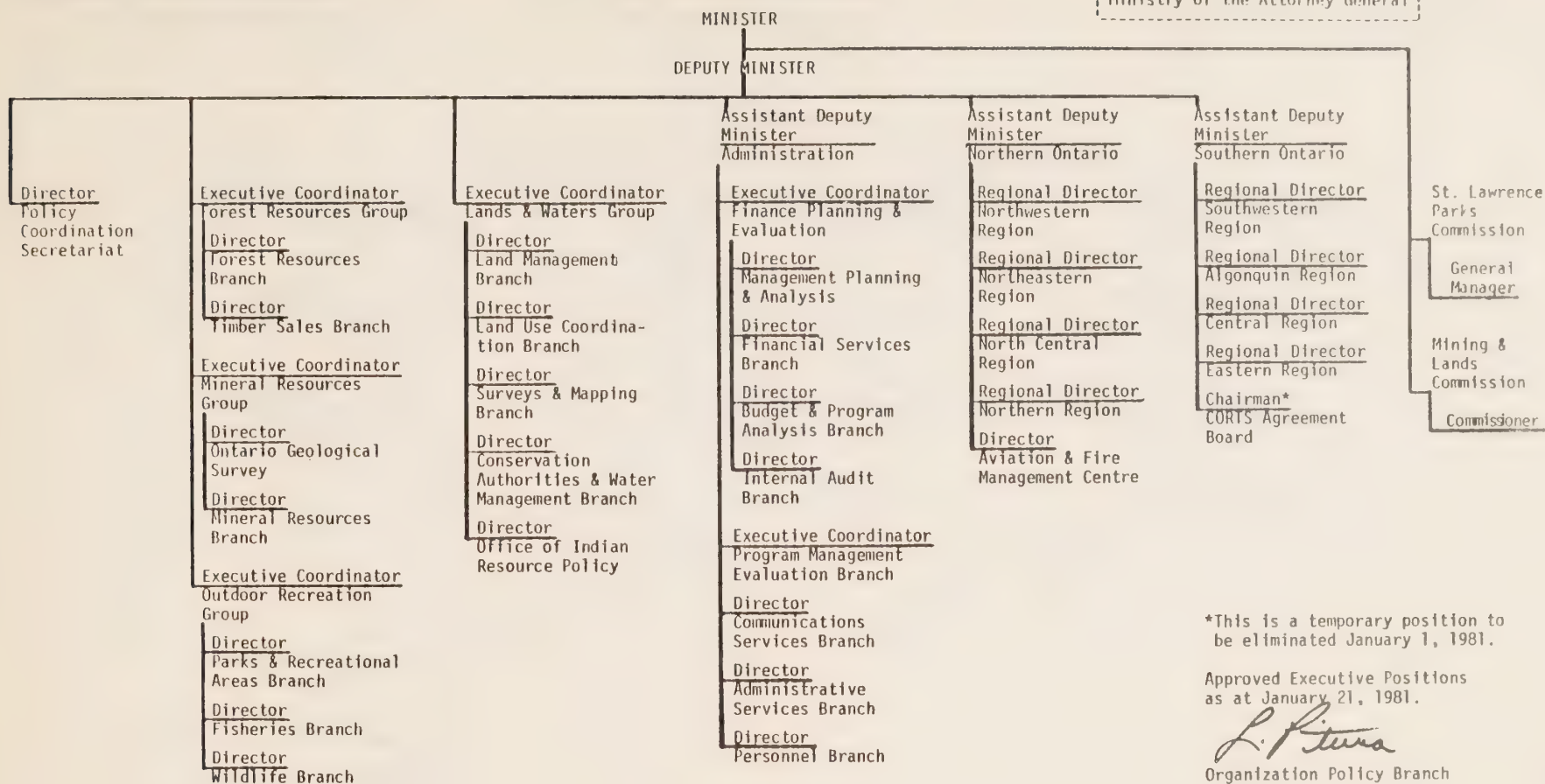
Legal Services provided by the
Ministry of the Attorney General



Approved Executive Positions
as at December 17, 1980.

R. Pitura
Organization Policy Branch
Management Board Secretariat.

* Position to be reviewed
by December 1982.



*This is a temporary position to
be eliminated January 1, 1981.

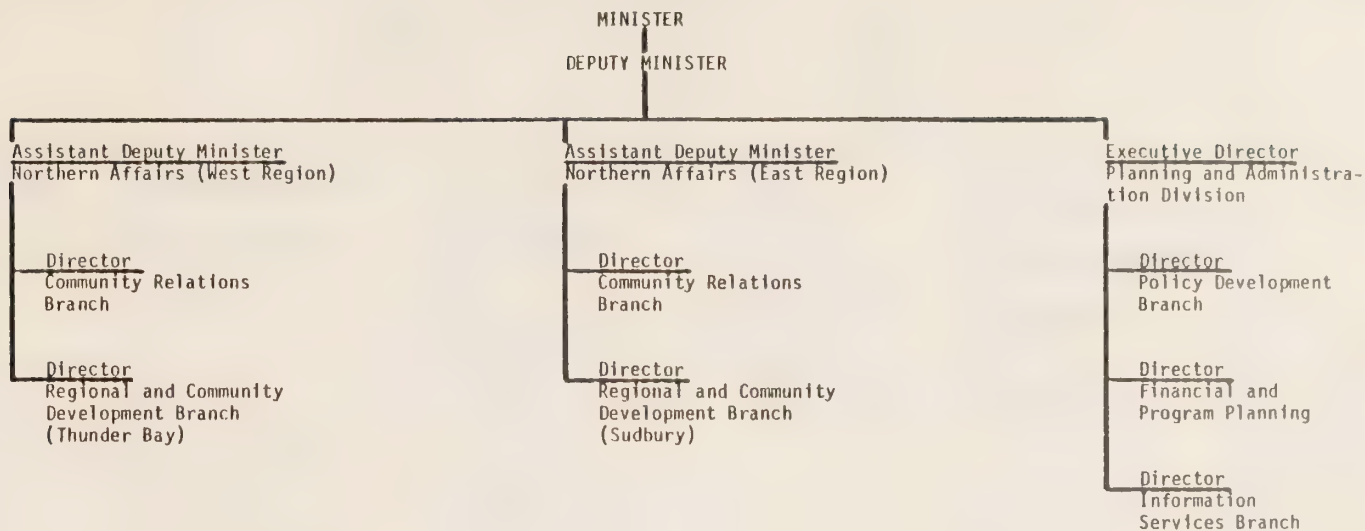
Approved Executive Positions
as at January 21, 1981.

L. P. Perna
Organization Policy Branch
Management Board Secretariat

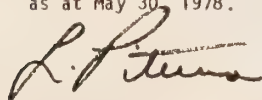
EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF NORTHERN AFFAIRS

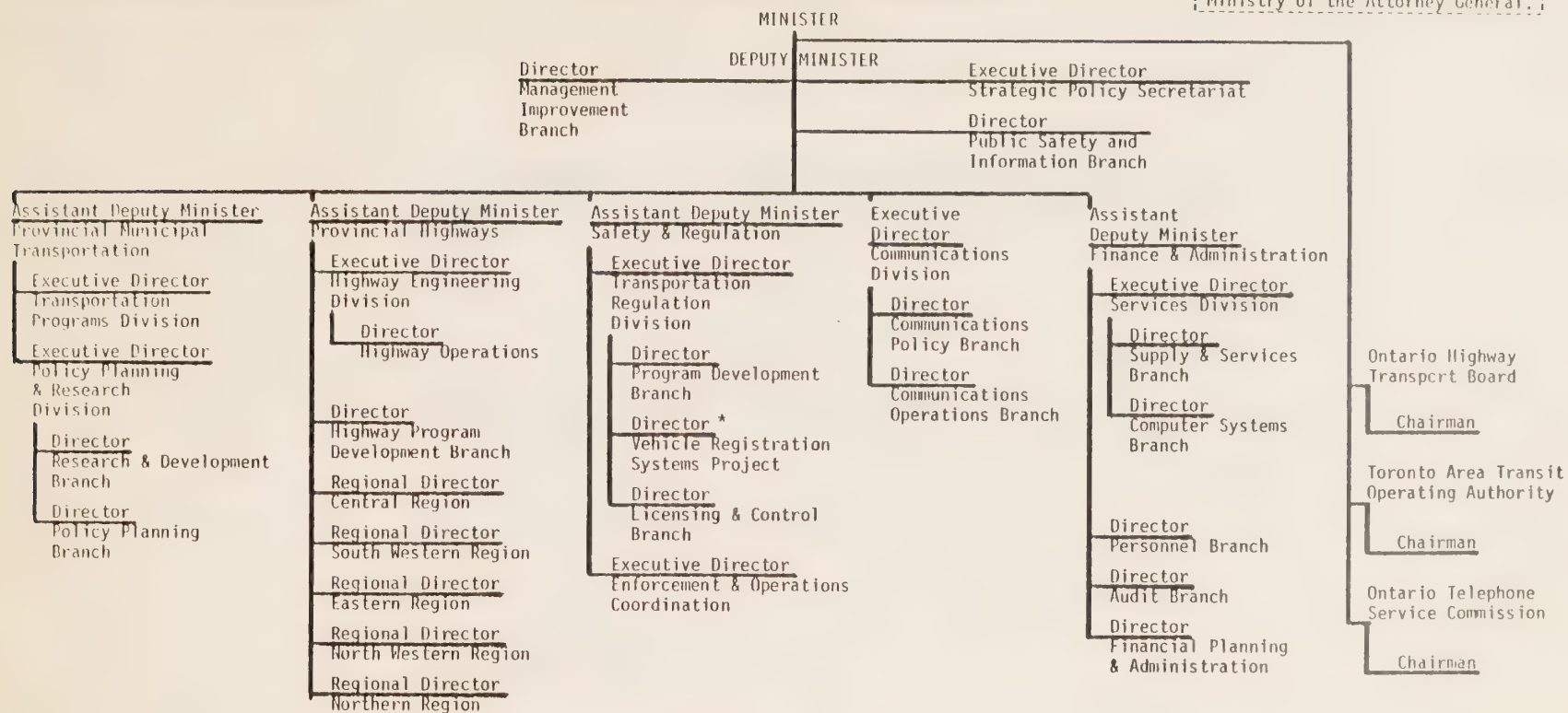
Legal Services provided by the
Ministry of the Attorney General



Approved Executive Positions
as at May 30, 1978.



Organization Policy Branch
Management Board Secretariat



* Temporary Position

Approved Executive Positions
as at January 31, 1981.

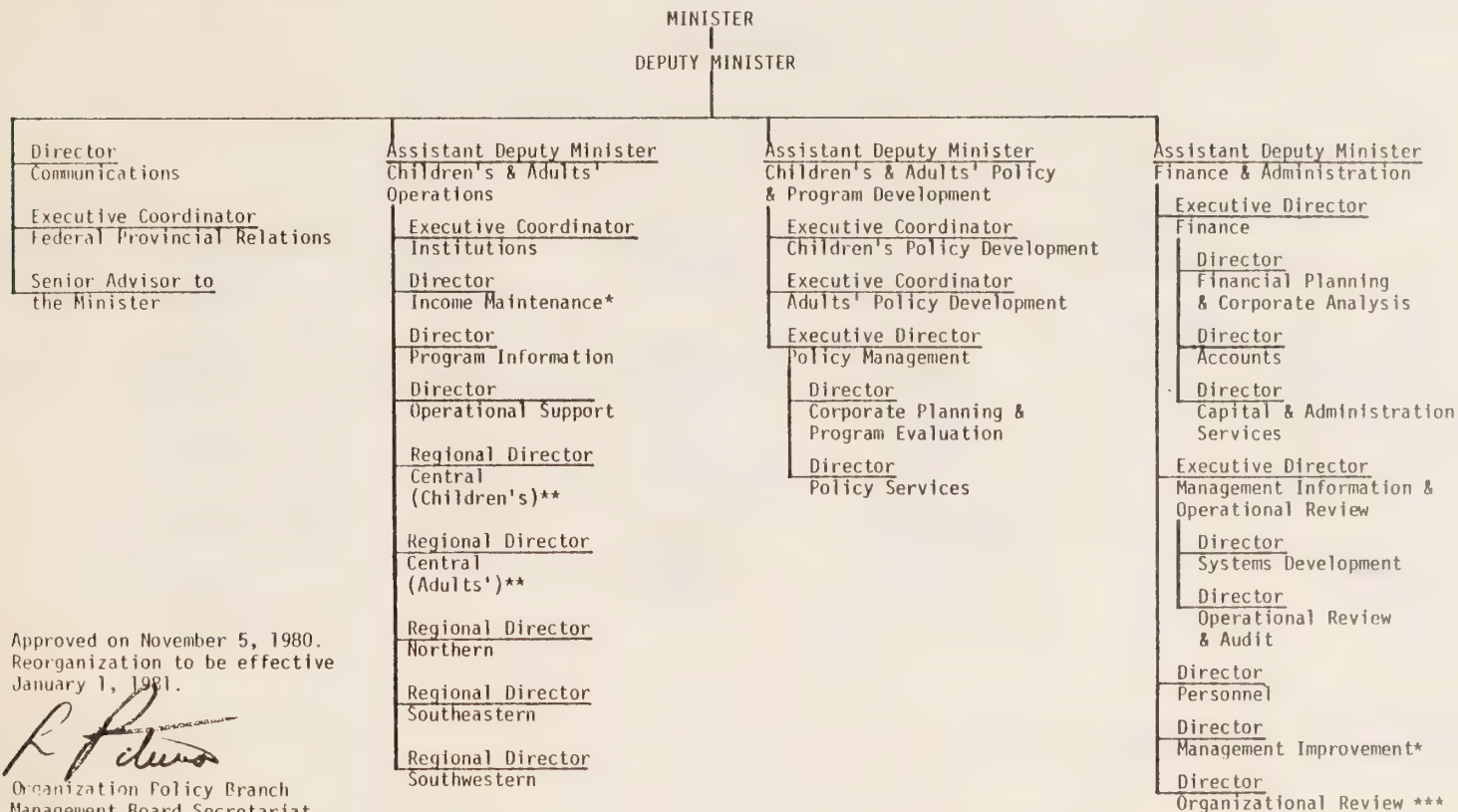
Organization Policy Branch
Management Board Secretariat

IX.	<u>MINISTRIES OF THE SOCIAL DEVELOPMENT POLICY FIELD</u>	<u>PAGE</u>
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2.	MINISTRY OF CULTURE AND RECREATION	55
3.	MINISTRY OF EDUCATION	56
4.	MINISTRY OF COLLEGES AND UNIVERSITIES	57
5.	MINISTRY OF HEALTH	58

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF COMMUNITY & SOCIAL SERVICES

Legal Services provided by the
Ministry of the Attorney General



Approved on November 5, 1980.
Reorganization to be effective
January 1, 1981.

R. Filmer

Organization Policy Branch
Management Board Secretariat

*Position expected to terminate April 1982 or earlier

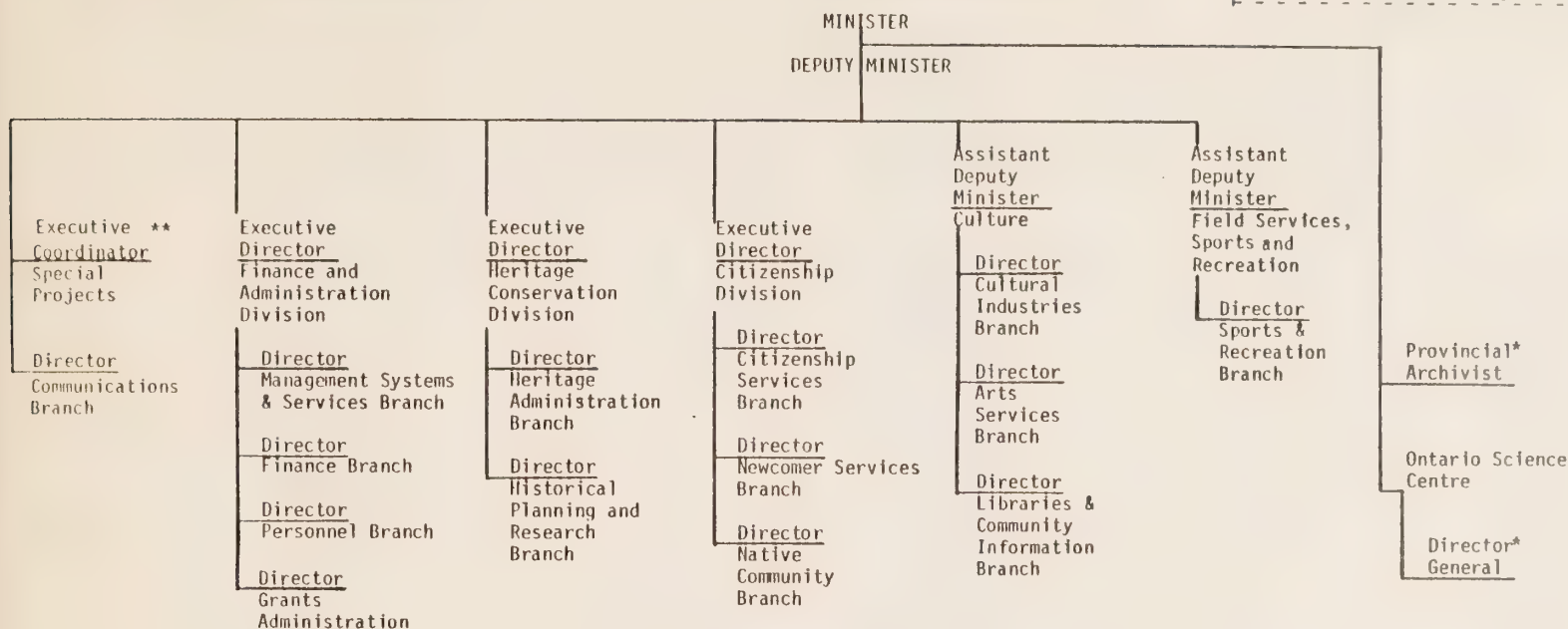
**To be combined into Regional Director, Central in due course

***Position expected to terminate July 1981

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF CULTURE AND RECREATION

Legal Services provided by the
Ministry of the Attorney General



Approved Executive Positions
as at March 8, 1981 to be
effective April 1, 1981.

L. P. Peters

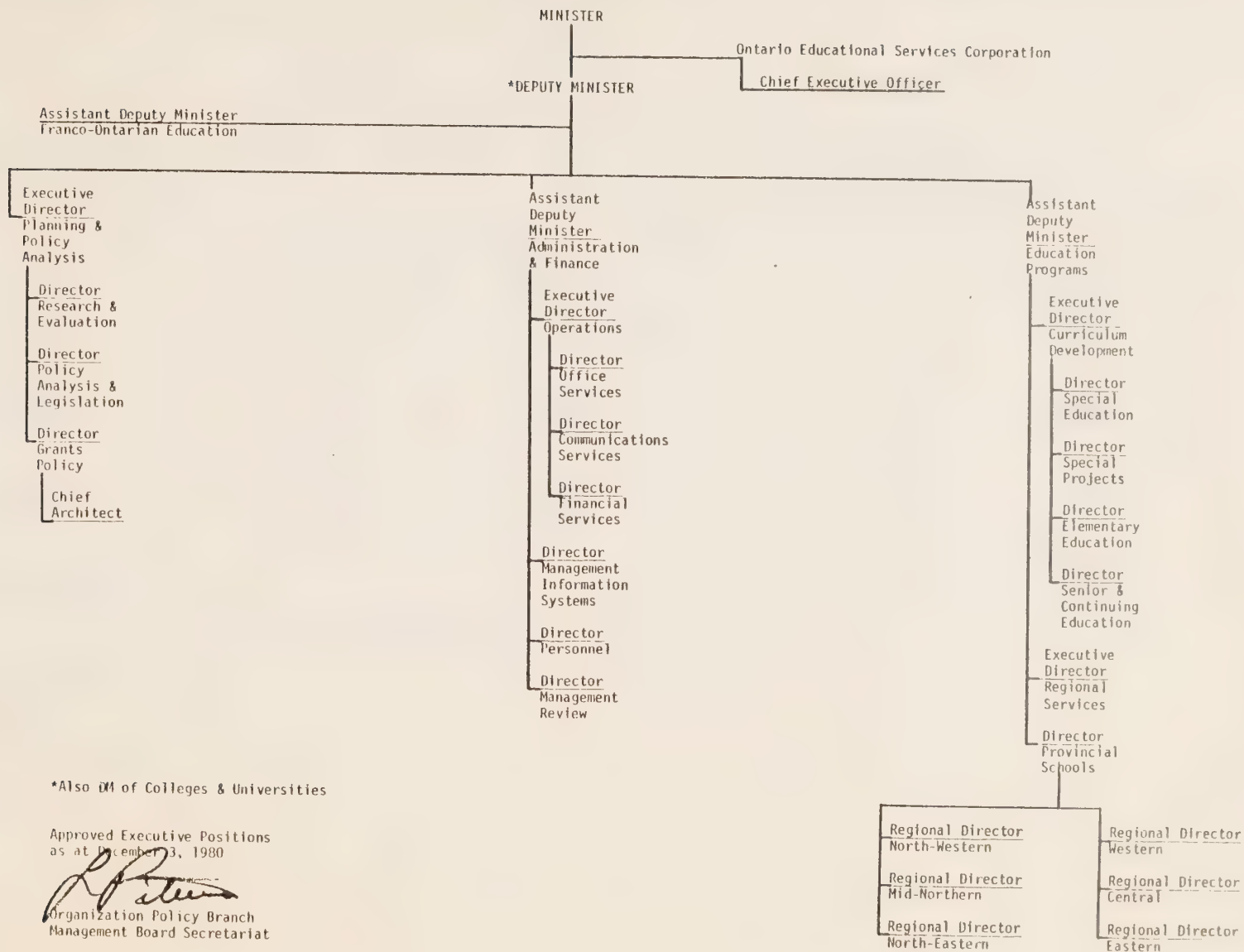
Organization Policy Branch
Management Board Secretariat

*Administratively responsible to the Deputy Minister
**This is a temporary position to be eliminated April 30/81.

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF EDUCATION

Legal Services provided by the
Ministry of the Attorney General



*Also DM of Colleges & Universities

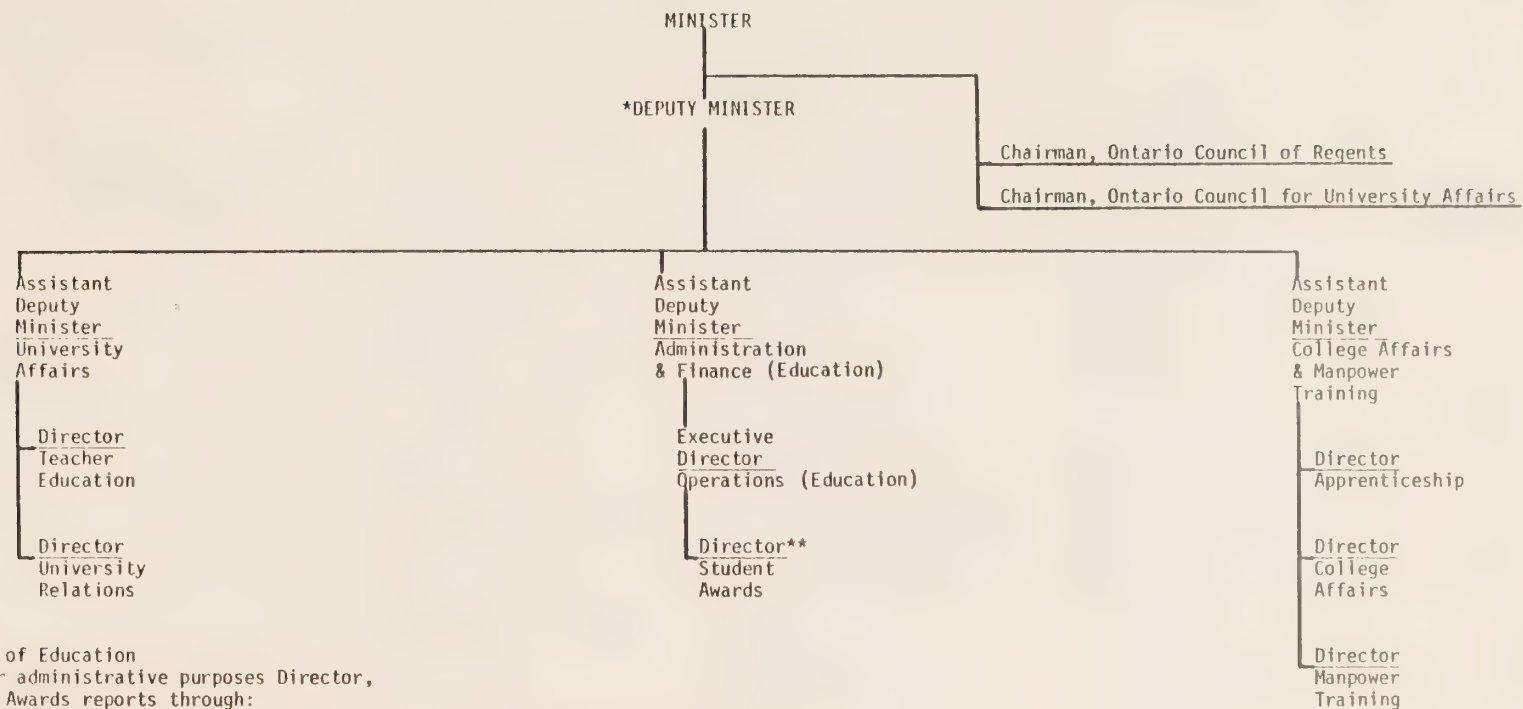
Approved Executive Positions
as at December 3, 1980

[Signature]
Organization Policy Branch
Management Board Secretariat

EXECUTIVE POSITION CONTROL SCHEDULE

MINISTRY OF COLLEGES AND UNIVERSITIES

Legal Services provided by the
Ministry of the Attorney General



*Also DM of Education

**Note for administrative purposes Director,
Student Awards reports through:

- Executive Director, Operations
- ADM, Administration & Finance } Education

Approved Executive Positions
as at December 3, 1980

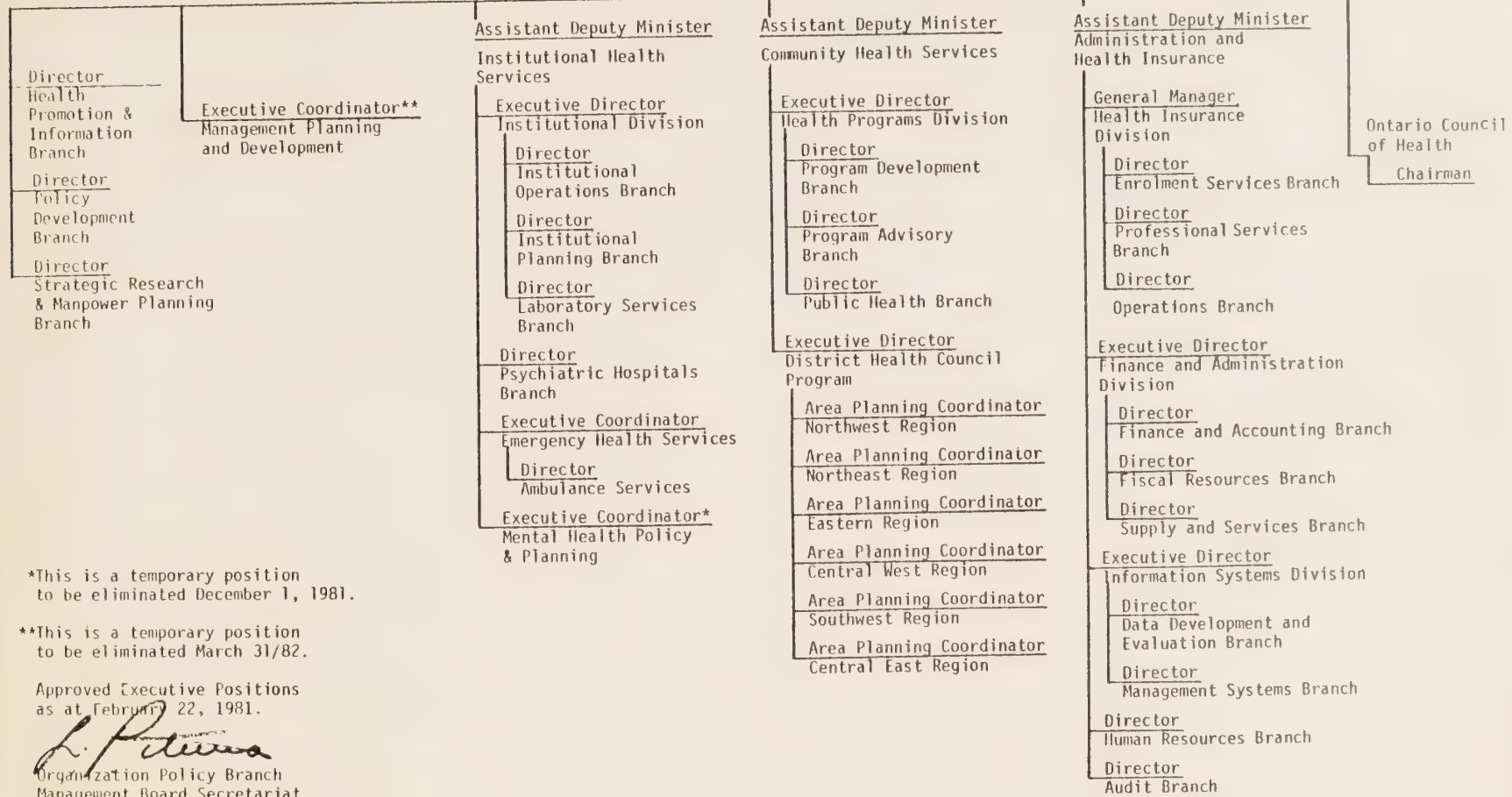
Organization Policy Branch
Management Board Secretariat

MINISTRY OF HEALTH

Legal Services provided by the
Ministry of the Attorney General

MINISTER

DEPUTY MINISTER



*This is a temporary position
to be eliminated December 1, 1981.

**This is a temporary position
to be eliminated March 31/82.

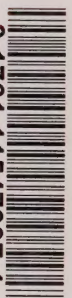
Approved Executive Positions
as at February 22, 1981.

L. P. P.

Organization Policy Branch
Management Board Secretariat

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